

EUROPEAN NEWS

Spain may impose withholding tax on Letras del Tesoro

By Peter Bruce in Madrid

THE SPANISH Government is considering whether to impose a withholding tax on one of its most popular debt instruments, the Letras del Tesoro...

West gives guarded welcome to CSCE agreement

How Warsaw Pact implements new commitments will be acid test of accord, writes Judy Dempsey

THE DRAFT of the concluding agreement to the long-running East-West talks in Vienna, covering human rights and economic co-operation, is being hailed by Western diplomats as a significant improvement...

THE ROAD to a final document at the Vienna meeting has been littered with obstacles, reflecting not just East-West differences, but East-East divisions and West-West ones...

France, felt strongly about the ideological and propaganda effect of any Moscow conference. Mrs Thatcher warned against a "sell-out" of those thousands of citizens who had fought for human rights...

Fiat chief and unions square off

By John Wyles in Rome

MR CESARE ROMITI, the Fiat managing director who took control of the group's car company six weeks ago, has been steadily shedding his managerial responsibilities to leave himself free to face several challenges in the motor sector...

Soviet Union takes steps to make entry and exit easier

By Quentin Peel in Moscow

THE SOVIET UNION has ordered a far-reaching overhaul of its consular offices abroad in the latest manifestation of its efforts to re-integrate into the international community...

EC shippers lose fight to avert heavy duties on S Korean line

By William Dawkins in Brussels

EUROPEAN shippers yesterday suffered a serious setback in their battle to block the imposition of heavy duties on container traffic carried between the European Community and Australia by a leading South Korean shipping line...

Resignation shocks Turkish ruling party

By Jim Bodgener in Ankara

THE TURKISH Government was rocked yesterday by the sudden resignation of Mr Kaya Erdem, the Deputy Prime Minister long regarded as one of the strongmen of the ruling centre-right Motherland Party...

Millan aims to iron out Community inequalities

David Buchan examines the challenges facing the new commissioner responsible for regional funding

MR BRUCE MILLAN, who tomorrow becomes the reform (entry 1) of these funds to target local development needs more accurately, to get a better gear between loans and grants, to improve monitoring of Community-aided projects and to try to stamp out the habit, as faces levies at its European destination...

Table with 4 columns: Objectives, 1989, 1993, Lead Commissioner. Rows include Backward regions, Declining industrial areas, Agricultural restructuring, Rural development, Cultural Guidance Fund, etc.

falling to increase overall investment. The criteria for EC grants are to be made more flexible to respond to local needs. The one major change to this is that 80 per cent of the Regional Fund is to go to backward regions...

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1 I/we accept the terms of the Prospectus and apply for a Bond to the value of: £ Minimum of £100 and multiples of £100

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3 Surname(s) All forename(s) Mr/Mrs/Miss/Ms

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Date Month Year

4 Trust holdings (if applicable). The beneficiary of the trust must be a sole individual. If you will hold the bond as a trustee please tick here.

5 NAME AND ADDRESS FOR DESPATCH OF INVESTMENT CERTIFICATE (if different from above).
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Address
Postcode

6 For a child under 7 years enter name and address of parent or guardian who will sign for redemption.
M F
Address
Postcode

7 Signature(s) (if two holders both must sign.)
Date Daytime phone number

If signing for a child under 7, please also state relationship to child.

Please note that your application to purchase National Savings Capital Bonds is subject to acceptance by the Director of Savings following its receipt at the Capital Bond Office. Bonds can be withdrawn from sale without notice. Your purchase application can only be accepted if the series of Bonds you wish to buy is on sale when your application is received at the Capital Bond Office.

PROSPECTUS Series A

Description and definitions
1. National Savings Capital Bonds Series A ("Bonds") are Government securities issued by the Treasury under the National Loans Act 1968. They earn interest at fixed rates for five years from purchase and after this period no further interest will be earned. Bonds are registered on the National Savings Stock Register and are subject to the Statutory Regulations relating to the National Savings Stock Register for the time being in force, so far as these are applicable. The principal of, and interest on, Bonds are a charge on the National Loans Fund.
2. In this prospectus "anniversary date" means an anniversary of the purchase date; "maturity date" means the value of a Bond on an anniversary date; "anniversary value" means the value of a Bond on an anniversary date; "maturity value" means the value of a Bond on the maturity date; and "redemption" means redemption on or after the maturity date.
Who may purchase and hold Bonds
3. Bonds may be purchased and held by any individual who is not under a legal disability other than by reason of his age, or by two such individuals jointly. Bonds may also be purchased and held by one more than two trustees, either corporate or individual, where the beneficiary of the trust is a sole individual; or may be purchased by a receiver on behalf of and in the name of a mentally disordered person.
Purchasing
4. Subject to a minimum purchase of £100, to any maximum holding limit (see paragraph 7) and to the acceptance of the application by the Director of Savings following its receipt at the Capital Bond Office, a purchase may be made for any amount which is a multiple of £100. The date of purchase will be taken for all purposes to be the date payment is received, with a completed application form, at the Capital Bond Office, or if earlier, at a post office transmitting post office, or at such other place as the Director of Savings may specify.
Investment certificate
5. An investment certificate, bearing the date of purchase, will be issued in respect of each purchase.
Minimum and maximum holding limits
6. No person may hold, either solely or jointly with another person, less than £100 in any one Bond.
7. The Treasury may introduce a maximum holding limit and change this or the minimum holding or minimum purchase limits from time to time, upon giving notice, but such a change will not affect any right enjoyed by a Bondholder immediately before the change so remains any Bond held by him or her. If the Treasury introduces a maximum holding limit they may, in the same notice, make such provision in relation to the treatment of unrepaid interest, unrepaid Bonds, Bonds held by trustees and other consequential matters as they think fit.
The treatment and annual statement of value
8. Interest on a Bond will be capitalised on each anniversary of the date of purchase without deduction of income tax, but interest is subject to Income Tax and must be included in any return of income made to the Inland Revenue in respect of the year in which it is capitalised.
9. After a Bond has been held for a full year, the Capital Bond Office will send a statement of value once a year to the Bondholder. The statement will show the amount of interest that has been capitalised at the last anniversary date and the resulting value of the Bond on that date.
Amount due on repayment
10. A Bond will grow in value up to its maturity date as follows:

Purchase price	+ 5.5% of purchase price	= 1st Anniversary Value
1st Anniversary Value	+ 8.5% of 1st Anniversary Value	= 2nd Anniversary Value
2nd Anniversary Value	+ 11.5% of 2nd Anniversary Value	= 3rd Anniversary Value
3rd Anniversary Value	+ 14.5% of 3rd Anniversary Value	= 4th Anniversary Value
4th Anniversary Value	+ 20.0% of 4th Anniversary Value	= 5th Anniversary Value

This is equal to a compound rate over the 5 year period of 12% pa where no part of the Bond is repaid before maturity.
11. Subject to paragraph 14 interest will begin to be earned on the date of purchase. No interest will be carried on and from the maturity date, or the date of redemption if earlier.
12. The value of a Bond repaid on an anniversary date will be the Anniversary Value for that date. Where part of a Bond is repaid on an anniversary date the Anniversary Value for that date will be reduced by the amount repaid.
13. The value of a Bond repaid between anniversary dates will be its most recent Anniversary Value, together with interest on that amount shown in the table at the end of this paragraph. Where part of a Bond is repaid between anniversary dates the most recent Anniversary Value will be reduced by the amount repaid, interest on the amount repaid will be earned at the rate

set out in the following table and capitalised into the Anniversary Value on the next anniversary date (so, if the balance of the Bond is repaid before the next anniversary date, added to that repayment).

Date of repayment	Interest earned from last anniversary date to date of repayment
After 1st anniversary but before 2nd	5.5% pa
After 2nd anniversary but before 3rd	8.5% pa
After 3rd anniversary but before 4th	11.5% pa
After 4th anniversary but before 5th	14.5% pa

Interest under this paragraph will be earned for each day at 1/360 of the relevant rate (and 1/360 of the relevant rate for each day in a leap year).
14. No interest will be earned on a Bond or part of a Bond repaid before the first anniversary date.
15. The amount due on repayment will be rounded to the nearest penny and payment will be made by crossed warrant sent by post. For the purpose of determining the amount payable in respect of a Bond the date of repayment will be deemed to be the date on the warrant.
Redemption of Bonds
16. Bonds will be repayable on the maturity date upon application in writing by the holder to the Capital Bond Office accompanied by the investment certificate. The Director of Savings will write to the holder before the maturity date to remind him of the need to apply for redemption. The Director of Savings will write to the last address notified by the holder to the Capital Bond Office.
17. If the holder is a child who is under the age of seven years the Director of Savings will write to the parent or guardian designated on the purchase application form.
Repayment before the maturity date
18. A holder may choose repayment of a Bond before the maturity date on giving three calendar months' notice but no prior notice is required if application is made on the death of a sole Bondholder. Any application for repayment of a Bond must be made in writing to the Capital Bond Office and be accompanied by the investment certificate. The period of notice will end on the date the application is received at the Capital Bond Office.
19. Application may be made in accordance with paragraph 18 for repayment of part of the capital value of a Bond, including capitalised interest, but the amount to be repaid must not be less than £100 or such other figure as the Treasury may determine from time to time upon giving notice. The balance of the Bond remaining after repayment, excluding interest which has not been capitalised, must be not less than the minimum holding limit which was in force at the date of application. Where part of a Bond has been repaid a replacement investment certificate, retaining the purchase date of the original Bond, will be issued.
Interest under seven years
20. Where a Bond is held by a child under the age of seven years the Director of Savings will normally repay a Bond which has reached its maturity date only to the parent or guardian designated on the date of purchase. However, the Director of Savings may, if he thinks fit, redeem the Bond on the application of any person who satisfies him that he is a proper person to receive payment. Repayment before the maturity date of a Bond held by a child under the age of seven years will only be made with the consent of the Director of Savings.
Transfer
21. Bonds will not be transferable except with the consent of the Director of Savings. The Director of Savings will, for example, normally give consent to a transfer which arises from the death of a holder but not to any proposed transfer which is by way of sale or for any consideration.
Notice
22. The Treasury will give any notice required under paragraphs 7 and 19 in the London, Edinburgh and Belfast Gazettes, or in any manner which they think fit. If notice is given elsewhere than in the Gazette, it will as soon as reasonably possible thereafter be repeated in them.
Please detach and keep this prospectus for reference

CAPITAL BONDS

27/12/1

NATIONAL SAVINGS

UK NEWS

Hoare Govett cutback hits 200 City jobs

By Clive Wolman

SECURITY PACIFIC Hoare Govett, one of the three largest and most profitable stockbrokers in Government gilt-edged securities in the pre-Big Bang era of the City of London, yesterday announced that it was making 200 people redundant by shutting down its operations in gilts and other international securities.

Some 135 people have lost their jobs in London of which about 90 are in clerical and support positions. These employees were involved in gilts and in the firm's Euro-bond activities, which will also be shut down only three years after they were started.

A small number of jobs will be lost from the firm's capital markets activities in Geneva and 50 people are being made redundant from the Japan office. This is the result of a decision to withdraw from the selling of Japanese bonds, warrants and equities to local investors. The Tokyo office, however, will continue to sell non-Japanese securities.

The decision was taken after the firm had suffered a steady decline in its market share from about 10 per cent of stockbroking business before the Big Bang reforms of October 1986 to only 2 per cent in recent months.

Total losses suffered by Hoare Govett through its involvement in the gilt-edged market since 1986 have not been disclosed although some in the firm have claimed that they were as little as £5m.

The other factor behind the

decision has been the deteriorating conditions and outlook for gilt-edged market makers over the last year. Prices have moved up or down very little, trading and customer business have been desultory and the Government has been steadily withdrawing the amount of stock in issue.

In the first year after Big Bang, the intense price competition meant that only four of the 27 market-makers traded profitably. But it is thought that none of the 22 surviving market-making firms (including two Japanese newcomers) has recently traded profitably.

The firm's withdrawal from the gilts market will release £25m of capital which Mr Peter Voss, the chief executive of Security Pacific Hoare Govett, said will be re-applied to five key areas: UK and international equities, corporate finance, interest rate and risk management products and selective corporate banking.

The decision highlights the particular difficulties that have faced American banks and securities firms in managing UK acquisitions in the newly deregulated market.

Already three other US and Canadian firms have withdrawn from the gilt-edged market, Citicorp, Scrimgeour Vickers, Pru-Bache securities and Orion Royal Bank. The other three firms that have withdrawn since 1987 have been Lloyds, Hill Samuel and Morgan Grenfell.

Lex, Page 16; Caught in stormy seas, Page 17

Legal reforms may face delays

By David Churchill

GOVERNMENT plans to reform the legal profession - especially ending the traditional monopoly enjoyed by barristers - may take longer to implement than first thought.

A government discussion document on reform is to be published later this month after a review by Lord Mackay, the Lord Chancellor.

However, there is specula-

tion within the legal profession that some of the most controversial changes under review, such as ending the monopoly of barristers as advocates in higher courts may not be seen as feasible to introduce until at least the mid-1990s.

The Lord Chancellor may also decide that opening up the higher courts to solicitors needs further inquiry outside the scope of the Green Paper.

Quarter of N Sea oil production shut off

By Steven Butler

NEARLY a quarter of Britain's normal oil production is now out of action after an accident on Sunday at the Brent Delta platform in the North Sea that cut a further 100,000 barrels a day, or roughly 5 per cent, out of the total.

This follows an incident last week at the Fulmar field, which cut 210,000 b/d from production, and the Piper Alpha disaster last July that caused a loss in output of 270,000 b/d.

Oil production at the Brent Delta platform, operated by Shell Expro, has been shut down since Sunday. This followed the bursting of a gas vessel, which damaged electrical wiring and pipes in the platform's oil and gas processing unit.

The platform also produces 200m cubic feet a day of gas. The company was unable to say when full production might be resumed, although part of the crude oil production might be started before all repairs are completed.

A team of Shell investigators was aboard the platform yesterday looking into the incident. A team of investigators from the Department of Energy returned from the platform yesterday morning.

The rupture of the vessel led to an escape of gas that triggered the platform's automatic shutdown system, in which oil and gas production was halted, deluge pumps were activated, and platform workers were called to muster stations for possible evacuation.

Full restoration of the Fulmar field production system, which also services the Auk and Clyde fields, is unlikely to take place until the summer weather allows for the completion of offshore engineering work. The fields were shut down when a floating oil collection vessel broke loose.

Occidental Petroleum, which operates the pipeline system that serves fields in the Piper Alpha area, said that production at the Tartan field, operated by Texaco, would be possible by the end of this month. The Occidental-operated Claymore field was expected to go into production at the end of March.

Top consulting engineers to merge

By Our Construction Correspondent

TWO OF Britain's leading consulting engineers Mott Hay & Anderson and Sir M. MacDonald & Partners have merged their worldwide operations to enable them to compete more strongly for privately financed infrastructure projects.

The move announced yesterday makes Mott MacDonald Britain's second largest consulting engineer behind Ove Arup. Mott MacDonald had a combined fee income of £73m last year and is at present working on projects with a value of almost £7bn. Ove Arup is thought to have earned fees of more than £80m last year.

Mr Jeffrey Turnbull, chairman of Mott MacDonald said: "Widening our technical and financial base means we will be well placed to respond to new initiatives in privately funded developments."

"This could mean new links with contractors, developers and finance houses and even direct investments in some projects."

Mott MacDonald is currently considering two schemes, in Indonesia and Malaysia, where it might take a small equity stake in order to get the projects off the ground.

The firm also intends to expand its mainstream consulting engineering operations into growth areas like project man-

agement bringing it into direct competition with large international contractors.

It says current demand, particularly for large construction projects is for "one-stop" consultancy and management services.

Mott Hay Anderson founded in 1902 has specialised mostly in developing transport systems and is currently working on engineering design of the British section of the Channel tunnel.

About three quarters of Mott's fees of £46m last year were earned in the UK. Overseas projects have included work on the Melbourne underground rail loop, the Bilbao

metro, tunnels, bridges and water and sewerage contracts in Hong Kong as well as contracts in Africa, Saudi Arabia, Chile, Denmark, Turkey and in Singapore for the Mass Rapid Transit System.

MacDonald founded in 1922 is best known for its work in developing irrigation, water and sewerage and hydro-electric systems in developing countries. One of the firm's earliest projects was raising the height of the Aswan Dam. It earned almost 80 per cent of its fees last year from overseas projects.

Mott MacDonald employ more than 2,350 staff worldwide and operates in more than 70 countries.

Life group explains Equitable merger veto

By Nick Bunker

EQUITABLE LIFE, the UK's oldest life insurer, would have "dismembered and dismantled" one of its rivals, London Life, if the two had merged last year, London Life said yesterday in a revised document detailing the terms for its own proposal to merge with Australian Mutual Provident.

It says the Equitable would have stopped London Life taking on new business, scrapped its sales force, scrapped its branches, made major management changes and left the company "in a weakened state with a restricted range of alternatives."

The new document was posted to 66,000 London Life policyholders last night before a second extraordinary general meeting on January 27 to vote on alterations in its constitution to allow the AMP merger to proceed.

A previous egm last October voted for the merger, but was deemed invalid by the Court of Appeal because the meeting was improperly adjourned after chaotic scenes.

The new document contains additional information and aims to counter protests by dissident policyholders who objected to AMP as a merger partner and demanded reasons why London Life abandoned other options such as a merger with the Equitable.

The document says the Equitable asked for agreement on a merger in time for its own annual general meeting last May.

"The proposals did not provide any reasonable opportunity for policyholders to express a view before the implementation of major changes (for example, dismantling the sales force)," it says.

"The Equitable's proposals implied a dismemberment of the London Life business."

Mr Barry Sherlock, the Equitable's general manager, said yesterday that the London Life document "very accurately stated" the basic principles of the Equitable's proposals.

Yesterday's document also reveals that in the first nine months of 1988 London Life's new business fell 29 per cent.

Construction's cosy world shrinks

Andrew Taylor looks at a keener market in the building industry

IT IS NOT only London's skyline, littered as it is with large cranes, that is changing. The introduction of new building techniques has led many sections of the construction industry to reconsider their traditional roles.

Demarcation lines between contractors, architects, consulting engineers and other construction industry professionals seem likely to become more blurred as firms seek to broaden their range of skills and compete in different areas.

Mott Hay & Anderson and Sir M. MacDonald & Partners say their decision to merge, creating Britain's second largest firm of consulting engineers, was prompted to a large degree by changing attitudes towards the financing and management of private and public construction in Britain and overseas.

The future of international consulting engineers lies with fewer, larger, financially stronger firms providing a broader range of technical and geographical services, they say.

Mr Roy Stoner, vice-chairman of the merged Mott MacDonald firm, says: "It may not be sufficient to provide a design service for a fee as we have done in the past."

He adds: "Arranging finance, assembling development consortia and providing the broad range of management and technical skills to lead a project is likely to become a more

important part of our business."

Mott MacDonald is currently considering taking equity stakes in two privately-financed build-operate-transfer schemes in south-east Asia.

"The great 19th century engineers such as Telford and Brunel not only designed and innovated projects, but also raised the finance and managed the construction. Consulting engineers, if they are to remain at the forefront of development, must regain that entrepreneurial spirit," says Mr Stoner.

The really dangerous position to occupy is the middle ground between large multi-disciplined operations, providing a "one stop" service of finance and project management, and smaller specialist firms which will continue to be needed for specific skills or local knowledge, says Mott MacDonald.

Competition for the likes of Mott MacDonald will come from international contractors, some of which are rapidly gaining experience in raising private finance for infrastructure projects, such as the Channel tunnel and a toll-bridge to be built by Trafalgar House over the River Thames at Dartford, east of London.

Other construction industry professionals, including other consulting engineers and some architects, are also looking very closely at the kind of services they will provide.

Eighteen months ago, Freeman Fox and John Taylor - two other British consulting engineers - merged their worldwide operations to create Acer Consultants.

There are likely to be other mergers among professional firms seeking a chance to win domestic and international contracts, according to Mott MacDonald.

There are several reasons why this should be. Opportunities to win international orders have fallen substantially since oil prices collapsed at the beginning of the 1980s.

Developing countries have also been evolving their own construction industries. These companies have been competing domestically and internationally for a reduced volume of overseas work.

Since 1982 the value of international contracts involving British engineering consultants has fallen from just over £530m to £310m in 1987, according to the Association of Consulting Engineers.

Public authorities, many of which are weighed down by massive debts, increasingly want private companies to provide a complete construction package, including assistance in arranging finance and providing management and training for the completed project.

Privatisation of large parts of British industry has also opened avenues for UK construction companies, which are

now considering plans for raising private finance to build power stations, hospitals, prisons and to supply water.

"The Government's encouragement of private financing has created a keener market awareness and a move towards packaged design, construct and finance deals which will provide valuable experience in other countries now starting to go down the privatisation route," says Mott MacDonald.

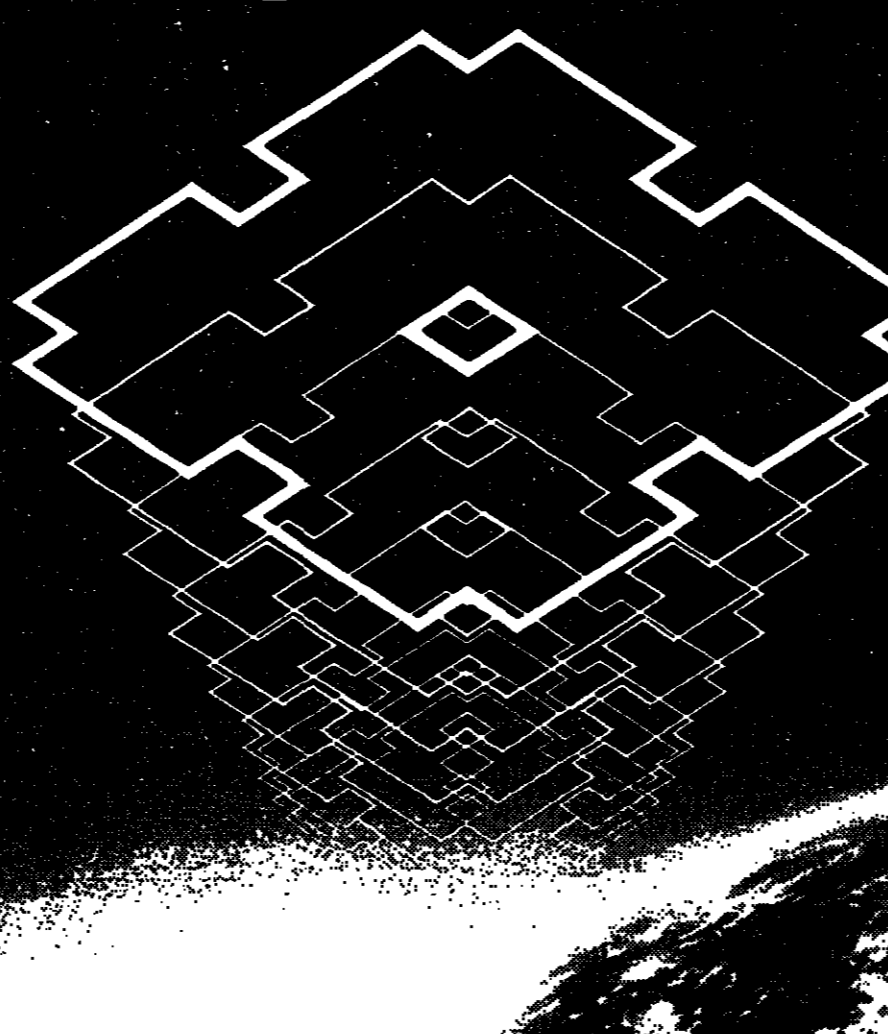
Award of North American-style construction management contracts for large-scale office developments in British cities may also contribute to a polarisation within the construction industry, separating those who have a broad range of skills from specialist sub-contractors that do building.

Open competition on fees, demanded by the Government for public sector construction contracts and a proposal by the Association of Consulting Engineers to allow its members to advertise has helped add to the mood of change.

The decision by Japanese contractors to establish in Britain and the arrival of several leading US project managers who have established joint ventures with British contractors illustrate how competition is likely to develop after 1992.

The rather cosy world which may once have existed for Britain's construction industry has already vanished.

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ACCOUNTANCY COLUMN

Guideline reports put standards in the frame

By Richard Waters

THE UK's accounting system is taking a bit of a pasting at the moment. First came a report from the International Accounting Standards Committee (IASC), agreed last autumn and to be published later this month. This proposed a number of amendments to international accounting standards to make the financial performance of companies in different countries more comparable. Several UK accounting methods, most of them unfamiliar to the rest of the world, were thrown overboard in the process. This week came a second thumping report, this time from David Solomons, a former professor at the Wharton School of the University of Pennsylvania. Prof Solomons had been commissioned by the Institute of Chartered Accountants in England and Wales to develop some broad guidelines on which accounting standards could be based and his report had been eagerly awaited by the Accounting Standards Committee, among others. Conceptual frameworks of this type are all the rage at the moment. Countries like the US and Australia have developed them recently, and the IASC is currently producing its own version. Supporters claim that, by establishing basic agreed prin-

ples, frameworks make it easier to reach agreement on more complex accounting matters. For instance, if everyone agreed on Prof Solomons' definition of "asset" it would be far easier to tackle the problem of off-balance sheet finance. An asset would be anything "incontestably controlled" by a company which is expected to yield future economic benefit. It follows that anything which meets this broad definition but which has been kept out of a balance sheet artificially should be brought back in. However, Prof Solomons, rather than simply outlining the ground rules, goes on to relate them to specific accounting issues. It is here that he subjects the UK's accounting system to further bludgeoning. The main aspects with which he takes issue are the way British companies account for deferred taxes, pension costs, leases and contingent liabilities. British companies only provide for deferred taxes if they believe they will have to pay them in the future. This differs from practice elsewhere, for instance the US, where companies are often forced to set aside huge amounts to meet potential tax liabilities. Prof Solomons says that British companies should follow the US method. Whether or not

a liability is expected to be paid in the future is not a sound basis for determining whether or not it exists, he argues. On company pension plans he says that they should appear in the balance sheet if the company exerts control over the appointment of trustees and if the assets in the plan could be moved back to the company.

The framework is not accepted in all quarters, even though it attempts to establish only the most general ground rules

The UK's most recent accounting standard, adopted last year, requires companies to show only the effects of their pension plans on their income. Some types of liability, which in the UK can be defined as contingent liabilities and disclosed only in notes to a company's accounts, should be recognised as actual liabilities and recorded in the balance sheet, he argues.

This general observation has a knock-on effect on how companies account for leases. The current distinction between finance leases (which have to appear in companies' balance sheets) and operating leases (which do not) is wrong, says Prof Solomons. A more reasonable test of whether a lease should appear is whether it runs for more than half the expected life of the asset concerned. This test would catch finance leases which have been dressed up as operating leases to keep them out of companies' balance sheets. He also finds minor faults in a number of other accounting standards. However, he does not stop at particular accounting practices in use in the UK. He also argues strongly for current cost accounting (CCA), adding to the growing stack of academic reports which take this view. The accountancy profession, which still remembers the mauling it received over its last CCA effort - statement of standard accounting practice 16 - will not be rushing to reopen the debate on this issue, but support for CCA in a heavyweight report of this kind will do the cause no harm. One UK practice that wins Prof Solomons' approval (although it was shunned by the IASC) is the ability of com-

panies to write off goodwill against their reserves. This is because goodwill, although it meets the definition of an asset, cannot be "measured and verified with reasonable certainty" and so should not appear in companies' accounts. He disagrees, however, with the fashion for valuing intangible assets such as brands. These assets are usually too difficult to identify separately but are tied up closely with all the other components which make up goodwill. These are the contentious accounting issues which emerge from the framework. They are not the only subjects which will keep accountants arguing over the coming months: the framework itself is likely to be contentious. Prof Solomons at the outset distinguishes between two systems of assessing profits (or losses). The first, which is familiar in the UK, sees profit as the difference between revenues earned during a period and the expenses associated with those revenues. The second method sees profit as the change in the net worth of an organisation over the period. Prof Solomons holds that the second is the more useful figure. What readers of accounts really want to know is how much wealth a company is at the end of a year than it was

at the start. This should include changes in the values of its assets, as well as simply the income earned from transactions. He argues that the other method of assessing "profit" is too vulnerable to income smoothing (which perhaps accounts for its popularity in countries like the UK). Critics of the Solomons approach claim that it has one fatal flaw. It seeks to show the change in value of a company, but leaves out one of the key elements in that calculation: goodwill. One critic said: "It is impossible to derive a profit figure from a block of bricks where the top brick, and the most variable one of all, has been left off." According to this view, only the stock market can attempt to measure the change in value of a company: accountants should content themselves with the more modest task of measuring its transactions over a year. This means that revenue and expenditure figures are the only reliable ones. Balance sheets take a back seat - they become "a dumping ground for costs that have not been used up," to quote one critic of the Solomons approach. Finding a common position from which all accountants can start is not as easy as it is painted in some quarters.

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Our client is a highly successful and rapidly growing construction company with plans for a USM flotation in the next 3-5 years. This year's turnover is budgeted at \$27 million and a 50% increase in sales is projected for next year. The group has over 700 employees and enjoys a healthy profit.

Due to the rapid expansion of the group there is now a requirement for a qualified accountant with construction industry experience to join the Board. Prime responsibilities will include:

- manage finance, accounting and computer functions
- manage the funds portfolio
- improve efficiency and effectiveness of accounting and administrative systems, and
- advise the Board on strategic planning

This is a demanding role requiring energy, enthusiasm and effective communication skills. Though leading a team of four, a "hands on" approach is required.

Please send concise career details, with salary and a brief covering letter indicating why you are the right person for this challenging position to: Steve McBride (Ref: FT101A).

ROBSON RHODES

Chartered Accountants

Management Consultancy Division,
186 City Road, London, EC1V 2NU.

ACCOUNTANCY APPOINTMENTS


COMPANY SECRETARY / GROUP ACCOUNTANT

c. £30,000

We wish to recruit an able and energetic young person for the combined position of Company Secretary and Group Accountant. He or she will form a key part of the small London-based Head Office team of a fast-growing public company. Probably aged 28-33, the successful candidate will be a qualified accountant with experience in industry or commerce.

Salary: circa £30,000 pa, depending on age and experience - plus share options, bonus scheme and usual benefits.

To apply, please write to: David Roper, Finance Director, Wassall PLC, 180 Brompton Road, London SW3 1HR, enclosing C.V. and a photograph.



Wassall PLC

APPOINTMENTS

ADVERTISING Appears every Wednesday and Thursday for further information call 01-248 8000

Deirdre McCarthy ext 4177

Paul Maraviglia ext 4676

Elizabeth Rowan ext 3456

Patrick Williams ext 3694

Camilla Raymond ext 3351

Financial Controller

Rural Lancashire

c£25,000 + Car + Benefits

Our client is an autonomous £45m t/o subsidiary of a multimillion turnover international food group. Recent improvements in operational performance of the subsidiary and a major capital investment programme will ensure that it plays a significant role in continued group development.

A commercially orientated young accountant is now required to complement the undoubted expertise of the existing senior management team. Reporting to the Managing Director, the Financial Controller will assume responsibility for all aspects of financial management and group reporting. Specifically this will include the continuing development of an integrated management accounting system. In addition he/she will be expected to make an important contribution to the commercial management and expansion of the company.

Candidates, aged 28-35, who hold an appropriate professional qualification, should be able to demonstrate a strong track record of success in financial management together with the levels of self confidence and communicative ability required to progress in a highly competitive environment. Relocation assistance will be provided where appropriate.

Interested applicants should contact: Iain Blair ACMA or Adrian Hitchcock on 061-228 3996 or write to them at Michael Page Finance, Executive Division, Clarendon House, 81 Mosley Street, Manchester M2 3LQ, quoting reference 3076.




Michael Page Finance
International Recruitment Consultants
London Bristol Windsor St Albans Leatherhead Birmingham Nottingham
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PENSIONS MANAGER

Package to £30,000

C & J Clark Limited is the parent company of the widely-respected international shoemaking and retailing group, whose turnover exceeds £600m. As a consequence of promotion, we now seek a pensions professional to manage the department responsible for the Group's UK-based pension funds, and to exercise stewardship over the overseas arrangements. Reporting to a Main Board Director, you will be responsible for self-administered contracted-out funds currently standing at some £190m, with 6,500 employed members and 5,500 pensioners. You will be appropriately qualified and be experienced in all aspects of prevailing pensions legislation, liaison with investment managers, membership communications, and computerised administration systems. Well developed staff management skills are essential, as well as an ability to relate easily to all levels of the business. A highly attractive employment package is offered, including a 2-freer company car, BUPA, executive pension scheme, and generous relocation expenses where appropriate. C & J Clark Limited is an equal opportunity employer.

Please apply by forwarding a c.v. (and current remuneration details) to: David B. Humphrey, Management Development Manager, C & J Clark Limited, 40 High Street, Street, Somerset BA16 0YA. ☎ (0458) 43131.



C & J CLARK

Thinking on your feet

Divisional Finance Director

c£40,000 + executive car + benefits

Outer West London

Our client is a substantial marketing and manufacturing division within a major British PLC. With an annual turnover of £200 million producing household name products a Finance Director is to be appointed who will work closely with the MD in the financial management and commercial development of the Division.

The successful candidate will assume full responsibility for the finance function including systems and the technical quality of accounting in a very demanding business environment. To begin with this will be a sole role with the emphasis on grasping commercial opportunities. Administration will be kept to a minimum.

Probably aged 30-40 candidates should be qualified accountants, currently holding a senior finance role within a commercial organisation. They should be able to demonstrate a first class career track record and strong managerial skills coupled with the determination, innovative ability and commercial acumen to contribute to the company's growth.

The excellent benefits package which includes a quality executive car will match the high calibre individual required. Candidates who meet this specification should write with full cv and salary details, quoting reference AF164, to: Brent Bull, March Consulting Group, 33 King Street, Manchester M2 6AA.

MARCH CONSULTING GROUP

Finance Executive

an exciting career opportunity in Financial Services


Cheshire £24,000+ car and mortgage concession

If you're looking for challenge and responsibility with the opportunity to contribute to the growth and on-going success of the largest and most progressive society based in the North-West, read on.

As 'The Cheshire' recent legislation has enabled us to enter a new era in terms of the provision of financial services and we have several exciting projects undergoing development. The financial aspect of our operations is increasingly important. We are now looking for a qualified Accountant to manage a small and experienced team. You will be an innovator, probably in your early thirties looking for your next career move, where you can input to policy and help develop the Society's future. In particular, you will be responsible for the total accounting function which includes accounts preparation, financial control, management information and treasury management. Our Management Accountant and Treasury Manager will both report to you. Experience of mainframe applications and personal computer systems is important. All in all, this is a demanding and challenging role!

In return we are prepared to offer a package which includes a starting salary of £24,000 per annum, car, significant mortgage concession, pension scheme and free BUPA. In addition, full relocation to this attractive part of the country will also be provided, where appropriate. Previous applicants need not re-apply.

Please write in the first instance giving details of age, qualifications, experience and current salary marked "Staff Confidential" to: D M Whistmuff Esq., Deputy Chief Executive, Cheshire Building Society, Castle Street, Macclesfield, Cheshire, SK11 6ALH.



Cheshire BUILDING SOCIETY

YOUNG FINANCIAL CONTROLLER

An Outstanding Career Opportunity

North London/Herts Salary £20,000 negotiable plus car

Our client, a private group engaged in the international leisure and gaming industry, seeks a qualified chartered accountant to undertake a key role in head office financial control.

The responsibilities include financial investigation analysis and budgetary control for the group's subsidiaries.

In addition, you will develop and maintain effective management reporting systems to ensure the efficient running of the business.

The position will suit a qualified chartered accountant with sound commercial experience and who can demonstrate strong management reporting skills. Ideally around 27-28 years of age, you will have the maturity and confidence to highlight and solve business problems.

Applicants should send a full CV, quoting current salary to Mr S W Evans, William Evans & Partners, 49/51 Bedford Row, London WC1V 6RL.

Handwritten note in Arabic script at the bottom of the page.

INTERNAL AUDIT MANAGER

BANKING

City To £35,000 + car & banking benefits

Our client is the London branch of a triple A-rated continental bank. The London branch is well established, employing 250 or so people and providing a wide range of banking and associated financial services and utilising sophisticated computer based systems.

The audit function is currently managed from the head office in Europe; it has now been agreed to establish a UK audit function, for which a manager is now sought. Reporting to the sector head in Europe and the UK branch manager, the successful candidate will be charged with establishing the audit function, ensuring that effective financial and management controls are developed and maintained and reviewing systems and procedures throughout the wide range of branch operations. Staff will be recruited as and when required and the manager will

coordinate audit programmes with those from head office and with the external auditors.

Applicants should be qualified chartered accountants, preferably graduate, with post qualifying experience gained in the financial services sector and with a particular emphasis on EDP audit. They should have the maturity to retain complete independence, should be excellent communication skills and should be conscientious, with complete integrity.

The generous remuneration package reflects the high standing of this new role within the branch and offers a challenging opportunity for someone keen to develop a career in banking.

Please write in confidence with full career and salary details, quoting reference C2038, to John W Hills.

KPMG Peat Marwick McLintock

Executive Selection and Search
70 Fleet Street, London, EC4Y 1EU

Remarkable success is being achieved in the regeneration of London Docklands. The scope of the Development Corporation's task includes direct investment in an extensive project programme of reclamation, transport and services infrastructure, and environmental works as well as sales, marketing, employment and community projects. Expenditure, funded by grant and land disposal receipts is planned at £1.70m in the current financial year. The Finance Team has a key role to play in assisting the Corporation to achieve its objectives. The Corporation now has three vacancies for:

Financial Accountant

Up to £20,877 + Lease Car

With direct responsibility for a team of 6 support staff dealing with the effective administration of accounting functions, including payments and receipts, payroll and reconciliations. The successful applicant will be expected to make a major contribution to the final accounts process and to manage the accounting aspects of the Corporation's general ledger (Chairman) package.

Management Accountant

Up to £20,877 + Lease Car

Undertaking a full range of management accounting functions in respect of the Corporation's project programme which is currently in excess of £200m per annum. The role includes budgetary control, disposal receipt monitoring and cash forecasting, and preparation of management accounting reports. The successful applicant will also be expected to take an active role in the maintenance of the computerised Project Information Control System.

Candidates for both accounting roles should hold a recognised UK accountancy qualification and be able to demonstrate their capability in a dynamic environment as well as their potential for development to higher responsibility in the Corporation.

Financial & Economic Analyst

Up to £20,877 + Lease Car

Based in the Surrey Docks and reporting to both the Corporation's Assistant Financial Controller and the Area Director, the role provides a full financial service to the Area Team. Duties will include the financial and economic evaluation of projects, budgetary and cost control, the monitoring of a large capital/income and expenditure programme and key economic development projects.

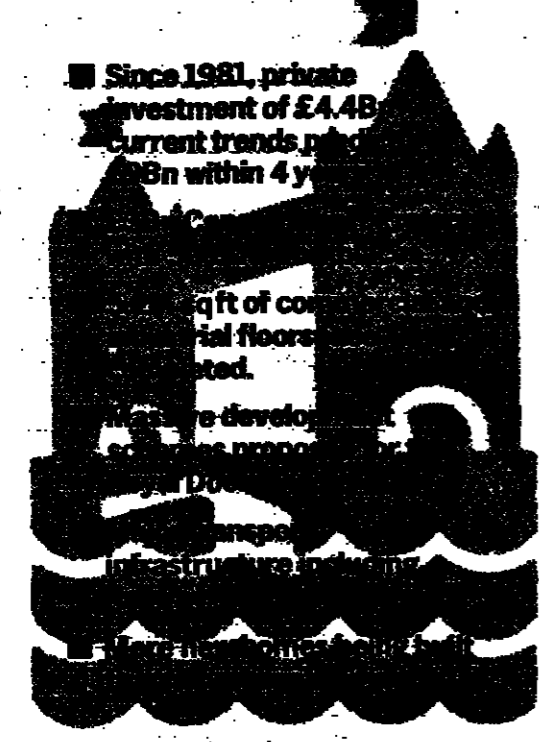
Applicants should hold a recognised UK accountancy qualification or be able to demonstrate significant experience of financial and economic analysis.

Please write for an application form to Chris Woodman, Senior Personnel Officer, London Docklands Development Corporation, Unit A, Great Eastern Enterprise, Millharbour, London E14 9TJ.

We intend to start reviewing applications on Monday, 23rd January 1989.

An Equal Opportunity Employer

London Docklands



Management Consultancy in the Communications Industry

ACCOUNTANTS to £40K + CAR + BENEFITS

Having flair and a clear understanding of how large organisations function doesn't always guarantee swift career progress for an accountant - as you've most probably discovered yourself.

Which is why it's time you thought seriously about consultancy - particularly with the Communications Division of Coopers & Lybrand, one of the UK's leading firms of Management Consultants and Accountants.

Our rapid expansion across the publishing, printing, broadcasting and telecommunications industries, both in the UK and internationally, gives you almost unlimited

scope for development. The calibre of the multi-disciplined assignments it teams you'll find will make sure that you bring the best out of your talents.

Ideally you'll possess a recognised accountancy qualification, together with a relevant degree, such as economics, electronics, computer sciences, and perhaps an MBA. You should have some experience of the management and a knowledge of project management, especially of system development projects. Strong communication and organisational skills are essential.

If you're aged 26-32, and are eager to meet

the communications challenge in the 90s, then we can offer you consultancy positions in London as well as in some major regional centres.

To apply, please send your CV quoting reference 90/8, to Richard Soley, Coopers & Lybrand Associates Limited, Plumtree Court, London EC4A 4HT.



Coopers & Lybrand

Group Finance Director

West Yorkshire

c£60K + car + bonus scheme + benefits

Our client is a fast growing, tightly managed engineering PLC with turnover in excess of £100m. Profitability is good and the Group has ambitious plans for the future which will be achieved through both organic growth and acquisitions.

The Group Finance Director will be a graduate Chartered Accountant, with the managerial skills and presence to make an immediate impact in this important role.

A record of achievement as Finance Director within a group with annual turnover of at least £50m, or possibly No. 2 to the ED in a much larger organisation is essential. In addition to responsibility for day to day financial control (through the existing Financial Controller) the Finance Director will play a major role in negotiations concerning acquisitions, liaising with Merchant Banks, Stockbrokers, Lawyers, major institutional shareholders and the media.

The job demands experience in all aspects of financial control and PLC reporting, banking and treasury, and

mergers and acquisitions (which should have included practical involvement at a senior level as a member of the negotiating team). In addition to these specific requirements, the successful candidate will also be highly commercial, and have the potential to develop into a general management role in the medium term.

The package includes a range of senior executive benefits including a car (Jaguar or similar), bonus scheme, share options, BUPA and generous relocation expenses.

To apply, write in confidence to Caroline Dunk with a brief career history, including details of current earnings.

Deloitte Haskins + Sells

Management Consultancy Division
Cloth Hall Court, Infirmary Street, Leeds, West Yorkshire LS1 2HT

GROUP FINANCIAL CONTROLLER

West Midlands Up to £30,000 + Car + Bonus

Our Client is engaged in the supply and distribution of flooring and associated products to DIY, retail chains. They have embarked upon a significant programme of development and expansion, with acquisitions playing a central role in their strategy for growth.

Reporting to the Managing Director, your brief will be to control the Group's financial systems and to provide valuable assistance on various ad-hoc assignments, including acquisitions and investments. To succeed in the role, the Group Financial Controller must be prepared to play a "hands on" role

in the development of Group strategies and policies in line with planned expansion.

The successful candidate will be a Chartered Accountant aged up to 35, with polished communication skills and the ability to become fully involved in the decision making process. The role carries outstanding prospects for promotion and the opportunity to join a market leader.

A negotiable salary is offered, together with a fully expensed car and bonus.

Applications in writing, with full career and salary history details, quoting reference B/65/88 should be directed to Steven French.

KPMG Peat Marwick McLintock

Executive Selection
Peat House, 45 Church Street, Birmingham B3 2DL.

Group Head of Finance and Administration/Company Secretary

Surrey

Neg. c.£20,000 pa + bonus & Co. car

A small but highly innovative and growing electronic engineering group (T/O £3.5M+) now needs a financial executive to assume responsibility for the full range of financial accounting, management control systems and secretarial duties. This is a role for a lively, equally innovative and "shirt-sleeved" accountant who will:

- Monitor, maintain and develop existing computerised financial and management accounts and budgets.
- Handle all statutory returns, administrative and legal matters and Secretarial functions.
- Prepare and monitor cash flow projections.
- Initiate and develop improved costings for the associated companies.
- Monitor costs to meet the group's product development strategy.

Candidates aged 30+ will be qualified CA, ACA, ACMA, ACCA or ACIS and must have gained not less than 6 years' relevant experience in a manufacturing environment - preferably in broad based light engineering - not an ivory tower.

Please apply in the first place to Paul Stone (Director), Sinclair Associates, 3rd Floor, Aspen House, Station Road, Kettering, Northants NN15 7HE or to 080-546 326 quoting Ref. No. 5425/3.

Sinclair Associates Management and Personnel Consultants

Norwich - Kettering - Cambridge

Newly/Recently Qualified Accountant A Rare Strategic Challenge

Central London

c£24K + Bonus + Car

Benefit from this rare opportunity by joining the Financial Planning Division of a £multi-billion global oil exploration, production and marketing corporation. As part of a small team working on the company's strategic plans, you will assist in providing in-depth analytical reports and ad-hoc sensitivity studies for senior managers in the UK and USA. This will involve:

- ▲ Acquisition appraisals
- ▲ Ad-hoc development projects
- ▲ Liaison with external advisors
- ▲ Five and ten year global plans

Assisting your manager with the presentation of findings, you will regularly come into close contact with senior executives and other professional specialists. Good communication and presentation skills are therefore important, as is a willingness occasionally to travel to the USA and Europe.

As a route to early line management, future potential is more important than past experience. Whilst industrial experience would be useful, candidates from major professional firms will be particularly considered.

For further information please contact ANDREW LIVESEY on 01-404 3155 at ALDERWICK PEACHELL AND PARTNERS, Accountancy and Financial Recruitment, 125 High Holborn, London WC1V 6QA.



European Finance Officer

C. London

c£30,000 + Car

Our client is a major international transportation group. Their extensive European operations represent a significant proportion of their worldwide business, and their finance activities are controlled via a small European Treasury Office in Central London.

A young Accountant is now sought to help develop and improve the financial management tools for their European businesses, manage their working capital requirements and ongoing cash positions, address the numerous complex accounting issues which arise, and participate in acquisition and other special project work. Candidates, aged 26-30, should be graduate qualified accountants with high intellect, motivation, commitment and a progressive track record to date. This represents

an exciting opportunity to gain experience of international financial management and the career prospects are excellent. A second European language and/or some exposure to foreign exchange and risk management techniques would be an advantage.

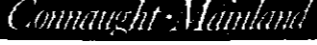
Applicants should write enclosing a comprehensive CV and daytime telephone number, quoting Ref: 288 to Barry Oller, BA, ACA, Whitehead Rice, 295 Regent Street, London W1R 8JL. Tel: 01-637 8736.



MANAGEMENT SELECTION

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FINANCIAL CONTROLLER

To join international company with a worldwide turnover in excess of \$250m. Proven professional skills should be accompanied by definite commercial ability to assist in the performance and the decisions of a small management team. The remuneration package will be tailored to an individual seeking a career where their rewards will be related to performance.

Write Box A1089, Financial Times, 10 Cannon Street, London EC4A 4BY

MANAGEMENT: Marketing and Advertising

How customer crises led CU to act out a drama

Philip Rawstone assesses a long-running insurance campaign

Over the past 10 years, Commercial Union (CU), the UK insurance group, has spent some £20m on television advertising, promising claimants that it would not "make a drama out of a crisis".

CU was one of the big five insurers, only 40 per cent of the public was aware of its name. Brokers were mistrustful; they were upset by CU's high street move and wary of another marketing U-turn.

son and Henry, then began inquiries at CU branches throughout the country to find real life claimants on which to base the advertising. Demonstration of actual service, it was felt, would work better than a mere promise.

programme to ensure that its staff maintained the quality of service expressed by Anton Rodgers, the actor in the advertising's tag-line: "We won't make a drama out of a crisis."

The first evidence of that effectiveness, Welling claims, quickly showed up in research into public awareness of Commercial Union. "It has risen from 40 per cent in 1979 to around 80 per cent now, a level we can maintain with just a steady drip of television advertising rather than heavy four-month bursts."

slogan. The next highest slogan recall for an insurance company is 9 per cent for the Prudential. It has helped, Welling says, to improve relations with brokers and erase suspicion of CU's direct-selling activities despite a progressively greater investment in that form of marketing; and, though it is difficult to quantify the effect on CU's staff, Welling believes that employees have responded to the standards of service set by the advertising.

Seven days later, we bought a brand new red Volkswagen for the man who'd just bought a brand new red Volkswagen. The first ad in Commercial Union's campaign, which was intended to boost both customer awareness and staff morale.

Why Thomson thinks Wales on Sunday has a sporting chance

Some time in the next few weeks the first Sunday paper to be published in Wales since the Empire News was closed 30 years ago will roll off the presses.

Wales on Sunday will join the cluster of papers already fighting for readers' attention and advertisers' revenue. The new paper will come out of the Thomson-owned Newport stable which already publishes the morning Western Mail and evening South Wales Echo in Cardiff as well as a chain of provincial newspapers from Aberdeen to Warrington.

advertising revenue, make it quite feasible to launch a publication on what would previously have been thought a laughably low circulation," he says. So yet another optimist is about to take to sea. The crew, which will eventually be 40 journalists strong, has started work this week producing pre-launch dummies. All that remains to be announced is the launch date itself. Here, Tydesley is being coy. "Early this year" is as far as he will go, which means probably some time before Easter.

targeted its potential audience. Here, Humphries and his colleague, John Humphries, editor of the Western Mail and editor-in-chief of the new Sunday as well, are spreading the net exceedingly wide. Unlike Scotland on Sunday, launched into a distinctly unmarketed sector as a look-alike for the Sunday Times, the Observer or the Sunday Telegraph, or Belfast's Sunday Life, a popular tabloid, Wales on Sunday has found its inspiration abroad.

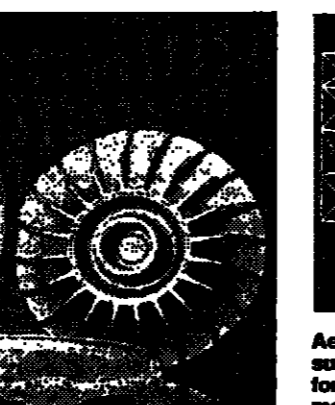
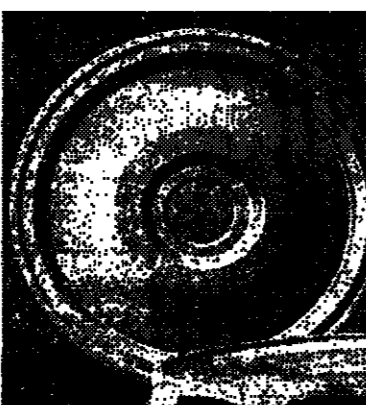
A 24-page tabloid sports paper will nestle next to a broadsheet newspaper varying in size, according to advertising, between 32 and 40 pages. No other newspaper is produced in Britain in this way and Tydesley admits the thinking behind the design is to cover the spectrum. Where Scotland on Sunday has gone for a distinctly ABC format, Wales on Sunday wants the C2s and Ds as well.

That is our lead-in to the rest. Sport is particularly important in Wales and we have placed great emphasis on it. But we are not going to take a parochial view with any of our stories - sport, news, lifestyle, the arts. "We want to fight the competition eyeball to eyeball. We will be seeing the work from Wales, but with an international outlook. Wales on Sunday will help elevate the position of Wales in the national and international community."

Sunday Express, the first to make a positive move, is attempting to print more Welsh stories in its editions sold in Wales. The Sunday Times already has a section specifically for Scotland and available only in Scotland and, like the Observer, is looking hard at Wales as a region. If these papers bring out specifically Welsh sections they could endanger Tydesley's profitability in Cardiff through eating into the advertising revenue that has helped make Western Mail and Echo so profitable.

TECHNOLOGY

If a blacksmith tried to forge these materials, all he would do is damage his anvil. That is what they say of the generation of advanced materials for aero-engines at Doncasters Monk Bridge factory, a 210-year-old UK "smithy".



Aero-engine discs and impellers made of advanced superalloys, forged isothermally at Doncasters' computerised forge. A computer model (right) predicts precisely how metal at 1,100 deg C will flow to fill the forging dies.

Massaging metal into shape

David Fishlock looks at the development of new forging techniques

authorities that it has brought the ancient craft of forging to a precise science that will guard against every disaster. Wright reckons that almost a decade will have passed from the time Doncasters began to study isothermal forging to the day when the discs make their first flight.

aerospace industry in the late 1970s. Doncasters began to investigate in 1982. From put off because the very strong disc, made of molybdenum, were five times as expensive as conventional forging press dies. The company concluded that to win the full advantage for gas turbine design it must put the whole process under rigorous computer control.

1,100 deg C, the exact temperature for a given part being held within a degree or two. The billet goes into a pre-heated die. Inco's laboratories in Birmingham work out the process conditions for each disc design with the help of an experimental 100-tonne isothermal forge. The machine uses a computer model to predict how the material will behave while being squeezed.

as high as £80 per kilogram, he says. But the biggest saving would be if Doncasters could persuade its clients that its process control was so rigorous that discs no longer needed ultrasonic inspection for cracks half-way through forging. The safety authorities now insist on this. They have to be convinced that every isothermal forging made under the same computer settings is identical.

THE EUROPEAN Commission is about to publish a survey of current research organisations which shows that direct funding by the state is virtually zero in the UK, whereas in other major European countries such organisations receive up to 51 per cent of their income as grant aid. The UK Association of Independent Research and Technology Organisations (Airtro) says the contents of the report were revealed at a recent meeting in Luxembourg. They show that the UK, France and Germany have by far the strongest research sectors and that the UK is unique in providing no public funds. The survey also reveals that of the companies earning more than £20m (£2m) from contract research, 19 are in the UK, six in France and four in Germany.

Snapshot of the computing scene

BUSINESS professionals who worry about their grasp of the general computing scene and do not want to be bottlenecked with jargon and technicalities will get good value from Allens Guide to the Computer Industry. Written by John Kavanagh, a past editor of Computer Weekly, the book, by its very nature, will not remain up to date for very long, but it does provide an excellent "snapshot" of the companies, the current areas of interest and the problems.

Disparities in EC research funding

THE EUROPEAN Commission is about to publish a survey of current research organisations which shows that direct funding by the state is virtually zero in the UK, whereas in other major European countries such organisations receive up to 51 per cent of their income as grant aid. The UK Association of Independent Research and Technology Organisations (Airtro) says the contents of the report were revealed at a recent meeting in Luxembourg. They show that the UK, France and Germany have by far the strongest research sectors and that the UK is unique in providing no public funds.

WORTH WATCHING

Edited by Geoffrey Charlish

Substitute for mains electricity

SERVICE organisations that need to operate specialist mains-powered equipment from vehicles - for example at remote sites or when no mains electricity is available - will be interested in a system from UK company Dringate of Aylesbury.

A replacement for copper piping

JAPANESE air conditioning systems could use less copper pipe following NKK Corporation's introduction of polybutylene insulated twin piping which is lightweight, flexible and resistant to heat and corrosion. Developed in conjunction with Tokyo Gas company, the piping is for use in heating systems where supply and return water pipes run along the same route.

How to enter with a slotless card

A CARD access system using slotless card readers is being introduced into the UK by Colsonell (Communications) of Brentford. It was developed in Canada and France by MDA/Computrol, where several hundred systems are in operation. Many security experts see the slot in the reading device as a weak feature of card-operated systems. Material and fluids can get into the slot, the card can jam and the slot itself can be tampered with.

The reusable fuse

BOURNES ELECTRONICS of the UK offers a reusable semiconductor device, Multifuse, as an alternative to the melting metal fuse and other cut-out devices. It becomes heated, assumes a high electrical resistance and acts like a fuse if the current exceeds a rated value. But it resets itself to its original low resistance, current-carrying state once it cools below its "trip" temperature. Having no contacts to make and break, Multifuse is said also to be superior to alternatives such as circuit breakers.

Next generation chip production

NIPPON ELECTRIC Company is to build a new semiconductor plant at Hiroshima, Japan. It will form part of a new company, NEC Hiroshima, in which NEC is investing ¥35bn. Production of "next generation" four megabit memory chips is expected to start in 1990.

Remote-control rescue for transatlantic cables

telephone cables. When winched over the side of the cableship, the ROV can dig up and repair cables 1,000 metres below the surface of the sea and carry out simple cutting and clamping jobs at up to 2,000 metres.

tracking device also sends back acoustic pulses pinpointing the remote vehicle's location, which are converted into picture information on a video display showing the ROV's position in relation to the main vessel.

cameras together with collision avoidance sonar, compasses and other sensors. Another operator, in charge of the tools, carries out maintenance tasks remotely, using cable grippers and cutters fitted to the ROV.

Della Bradshaw

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The Gadaffi problem

IN THE absence of any clear evidence to the contrary, Western public opinion will accept the American version of the facts of yesterday's incident in the Mediterranean, in which two Libyan jet fighters were shot down. It happened well outside Libyan airspace, the American pilots had good reason to believe they were under attack and consequently they fired in self-defence.

Chemicals factory

In March 1986 the US attacked Libyan patrol boats and a missile base in retaliation for unsuccessful Libyan attacks on US aircraft, again during manoeuvres in the Gulf of Sirte, and the next month came the US bombing of Tripoli.

Opting out of the NHS

ONE OF THE early ideas considered by the ministerial team reviewing the future of British health care was to boost private medicine by allowing individuals to "opt out" of the National Health Service. The plan was soon dropped when it was realised that the healthy would depart leaving the state to finance the elderly and chronically sick.

Illusion and reality Presumably, this is not what the Government intends. But if an opted-out hospital were contractually obliged to meet a long list of requirements set by its local district authority - so many beds for hernias, so many for geriatric care and so forth - to what extent would it be independent? And to what extent would competition between hospitals - the supposed point of the reforms - be real rather than illusory? Much would depend on the pricing freedom granted self-governing hospitals.

Cost-efficient provision Whether opting out would lead to a more cost-efficient provision of health care, however, is quite a different matter. In the education context, a number of difficulties have emerged at an early stage. One is that many of the schools clamouring for independence are those that were scheduled for closure by local authorities. The closure of a hospital is at least as sensitive an issue as the closure of a school. It would be unfortunate to say the least if opting out in health became a mechanism for preserving old, inefficient hospitals. Yet it might be hard to frame legislation so that only the "right" hospitals (for example a strong teaching

What does the future hold for base metals prices? That is one of the immediate questions raised by the \$4.32bn (£2.4bn) deal, announced on Tuesday, for British Petroleum to sell its worldwide minerals interests to the RTZ Corporation. About this time last year the copper price unexpectedly raced to record levels and was quickly followed by those of most other base metals. After a lull during the summer, copper, the world's most heavily traded metal, is again touching new heights. Zinc is also setting records and the prices of aluminium, nickel and lead are still looking very healthy.

Strange inconsistency The issue of chemical warfare, to be discussed at a high-level conference opening in Paris on Saturday, is a very serious one, and the US is right to take it seriously. The idea of Libya arming itself and possibly others, with chemical weapons is alarming. But there is a strange inconsistency in the US position. The existing 1925 protocol bans the use of chemical weapons, not their production or storage: that is the object of the treaty still being laboriously negotiated in Geneva.

There is thus no conceivable legal base for US military action against Libya on this count. Iraq, by contrast, has been publicly accused by the US not only of producing but of using chemical weapons, in clear violation of the 1925 protocol, and has refused to admit a team of UN inspectors. Yet the US has not even hinted that it might take military action against Iraq, and the Administration has sought to avoid being obliged to apply even economic sanctions.

Unfair shares all round As the 17 men and women who will be the European Community's commissioners for the next four years prepare to take up their posts tomorrow, an uneasy squabble is marring the smooth transition from Jacques Delors's first administration to his second.

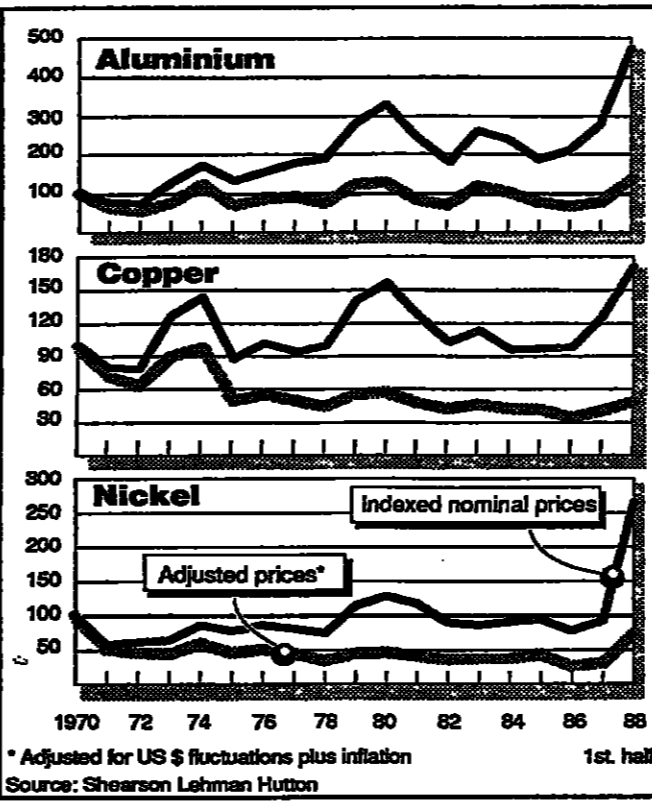
Welsh poll

Richmond may be the by-election on everyone's mind, but Pontypridd is worth keeping an eye on. The constituency, which runs from the northern commuter edge of Cardiff to the southern tip of the Rhondda valley has the makings of another Govan.

Empty plate

Argentina's Peronist presidential candidate, Mr Carlos Menem, has threatened to "impound" British Crown property in the country "unless Britain ceases its economic aggression in the South Atlantic." Since Mr Menem could become President in May, his threats have caused rather a stir.

Kenneth Gooding looks at the outlook for base metals in the year ahead



Shining prospects

from its perennial problem: that it always takes a great deal of time for planned production increases to translate into additional metal. Production started to advance only slowly in response to rapidly escalating demand and is still struggling to catch up. Western world stocks of copper, lead and zinc are equivalent to only three weeks' consumption. Many observers believe that to work efficiently, industry needs enough stock to satisfy 1.75 months demand, the level established in December 1986. Metals and Minerals Research suggests that stocks cannot be expected to rise above this critical level at any time in the next five years.

for inflation. It means that on an international basis, the price of base metals continues upon a gently declining trend and that the current bull market should not prove to be overly inflationary. On the other hand the spectacular profits to be declared for 1988 by the base metals producers can be taken at face value. The strenuous efforts of the mining companies to cut costs and introduce lower-cost new production are now bearing fruit.

production for what they believed was a very temporary peak in prices, mines in these countries eased back for maintenance and other tasks. Andrew Smith of Phillips & Drew says policies of devaluation and subsidies, designed to bolster the competitiveness of the mining sector in the developing countries, have proved unsustainable. "Mine output is now the casualty as these countries attempt to escape the treadmill of devaluation, hyper-inflation, external borrowing, and economic inefficiency. Those Western mining companies which threw bricks at these developing countries in the early 1980s (for causing the prices collapse by over-producing) should now be showering them with plaudits for giving the metals boom a second wind."

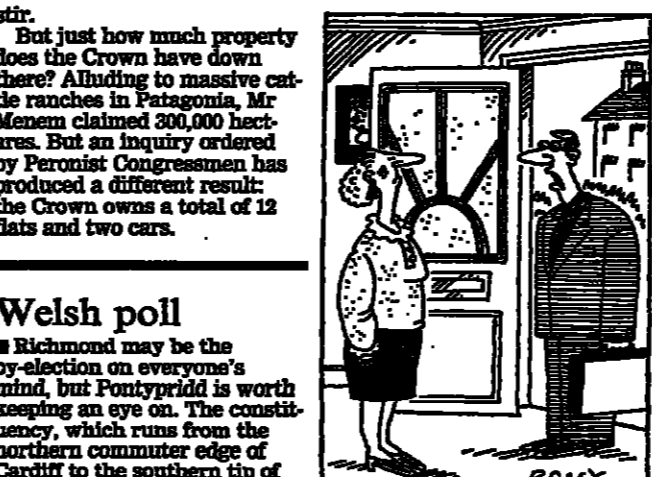
BOOK REVIEW A fix for junk mail junkies

Once a passion for direct mail gets into your bloodstream, it is very hard to eradicate. Sending out a direct-mail letter gives the same anticipation as high-stakes gambling; receiving the results of a successful mailshot is a bit like Christmas. Even if you stop working in the business, a victorious passion lingers: mail that other people discard unopened becomes treasured reading material.

roughly one paragraph in three of all the political direct mail Godwin studied contains some such appeal to fear, and the technique is used by different parts of the political spectrum. Godwin reports: "An anticancer group, SANE, threatens nuclear war if you do not respond: 'The Administration is preparing to fight and 'win' a nuclear war'."

Peter Martin

OBSERVER



Clear leader The latest victim of Japan's Recruit scandal is Nippon Telegraph and Telephone's position as the world's largest company. NTT's murky involvement with the Recruit publishing group has brought its share price down from over ¥2.5m last May to ¥1.81m at the close of 1988.

Hard road

British travel vignettes: From the AA's London traffic report yesterday: "Traffic congestion is expected to reach normal levels by next week, when the majority of schools have reassembled and all major roadwork schemes have been opened up after the Christmas and New Year suspensions."

Term time

Sydney Mason, the property tycoon whose life's work at Hammons is under threat with a £1.5bn bid from

From the art of writing comes the art of sculpture. THE 'MONTBLANC SERIES' OF EXHIBITIONS AT THE WHITECHAPEL ART GALLERY WILL FEATURE SIGNIFICANT ARTISTS IN BRITAIN TODAY. THE FIRST BY THE SCULPTOR, AND 1987 TURNER PRIZE WINNER, RICHARD DEACON WILL TAKE PLACE BETWEEN 25TH NOVEMBER 1988 AND 22ND JANUARY 1989. IT IS ALL PART OF MONTBLANC'S COMMITMENT TO ART; BE IT WITH A PEN, A BRUSH OR A WELDING TORCH. MONTBLANC The art of writing.

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A DITCH IN TIME JCB CONSTRUCTION EQUIPMENT

INSIDE

Not for those of a nervous disposition



From the rapids of South America to the jungles of South East Asia and the exotic waters of the Mediterranean, the world's emerging stock markets offer excitement and danger to the adventurous investor.

All that glitters in Saudi petrochemicals

Saudi Arabia's petrochemical business, flagship of the kingdom's efforts to diversify from crude oil production, has reached something of a turning point.

Chicago goes with the grain

Last year's US drought was very bad news for cereal farmers in the Midwest, but it was just what the doctor ordered for futures traders in Chicago's grain pits.

Southern looks at hostile waters

The next few weeks might not be smooth sailing for Britain's Southern Water Authority which is poised to launch hostile bids for up to three private water companies in its region.

Home sweet home loan

Mr Richard Langdon, chairman of First National Finance Corporation, believes the nature of the company's business means it is insulated from the worst effects of the UK Chancellor of the Exchequer's higher interest rate policy on demand for consumer credit.

Caught in stormy seas with the wrong crew

Clive Wolman and Simon Holberton explain how Hoare Govett came to grief in gilts

Only three years ago Hoare Govett was one of the three largest and most successful gilt-edged stockbroking firms of the pre-Big Bang era, alongside Phillips and Drew and W. Greenwell.



and would continue to produce a surplus over the next three to five years - pointing to the steady contraction of the market.

Mr Voss said: "We have to be in something to which we can contribute value. We don't have a 15-year history in the market or a private bank in Switzerland."

UK group buys stake in French steel mill

By Richard Tomkins in Birmingham

A SMALL UK engineering company is to make an unusually bold foray into continental Europe, providing evidence that British companies of all sizes are taking 1989 seriously.

The UK company is buying Societe Metallurgique de Brevilly, a hot-rolling mill employing 120 at Ardennes, near Franco's border with Belgium.

With annual turnover of about £7.5m, SMB is not particularly large. But the significance of the acquisition is that CI's turnover was just £35m last year and it has no previous experience of manufacturing overseas.

Several small acquisitions have built up a group whose products include compression moulding presses, steel strip, perforated metals, industrial flooring, packaging machinery, mechanical handling systems and pressure gauges.

GILT-EDGED MARKET MAKERS table listing firms like Aiken Campbell (Gilts), Alexander Leung and Crankbank Gilts, BT Gilts, etc.

GAF implicated in insider case

By Anatole Kalesky in New York

MR BOYD JEFFERIES, one of the US Government's star witnesses in the wide-ranging insider trading and securities fraud prosecutions, took the witness stand for the first time this week to explain how he perpetrated an alleged stock manipulation scheme for GAF, large US chemicals concern.

It was the first public statement by any of the key figures in the rapidly expanding insider trading investigations which began nearly three years ago with the arrests of Mr Denis Levine, a Wall Street investment banker, and Mr Ivan Boesky, the implicated arbitrator.

DSM issue could raise Fl 1.4bn

By David Brown in Heerlen

DSM, the Dutch state-owned chemicals group which will go public on February 1 in the biggest flotation in the Netherlands' history, will offer 12m shares at between Fl 105 and Fl 118 per share.

The price range is roughly in line with the expectations of many analysts, but somewhat below the going rate on the Amsterdam bourse of seven to eight times earnings. The final price will be announced on January 25.

Market Statistics table with columns for Share trading index, Benchmark stock bonds, etc.

Companies in this section table listing various companies like AAM Group, Alcoa, Armstrong Equipment, etc.

Chief price changes yesterday table showing price changes for various stocks in Frankfurt, Paris, New York, and Tokyo.

Amsterdam (Pence) table listing price changes for various companies like Alcoa, Armstrong Equipment, etc.

ICL-Israel Chemicals Ltd. U.S. \$30,000,000 Transferable Multi-Currency Revolving Credit Facility. Includes ICL logo and Merrill Lynch International & Co. name.

Vertical text on the left edge of the page, including 'VISION That's BTR' and 'World'.

INTERNATIONAL COMPANIES AND FINANCE

La Roche invests \$60m in US cancer project

By William Dullforce in Geneva

HOFFMANN-LA ROCHE, the Swiss chemicals group, is investing an initial \$60m in a new plant in Freeport, Texas, to produce beta-carotene, a substance which may be able to act as a cancer inhibitor.

Beta-carotene, a product which is widely used as a natural colourant in foodstuffs and beverages, is also gaining importance in the pharmaceutical market.

Roche, which is the world leader in carotenoids such as beta-carotene, said yesterday the plant was aimed at consolidating its presence in the US and meeting growing world demand for the substance.

The US National Cancer Institute has initiated 14 studies into the role of beta-carotene in preventing cancer.

A recent article in the New England Journal of Medicine reported that people with a low level of beta-carotene in blood were twice as likely to develop a certain form of lung cancer

as those with high levels. Start-up of the plant is scheduled for the second half of 1992. It will have an annual capacity of 350 tonnes of pure beta-carotene and can be extended to produce vitamin A and related intermediate substances.

Roche estimates that the plant will cover US needs for beta-carotene and meet some export requirements.

● Sapac, the Canadian holding company whose shares are traded on the Toronto stock exchange, is to raise its dividend to \$F725 per share from \$F660 for the year to last September, John Wicks adds from Zurich.

The company, which is registered in the province of New Brunswick but has its head office in Montevideo, controls Roche group subsidiaries outside Europe. An increase in the Sapac dividend generally indicates a rise for the corresponding calendar year in that of the Basile-based parent.

Inco launches C\$494m 'acid rain' programme

By Robert Gibbens in Montreal

INCO, the Canadian metals group, has begun a C\$494m (US\$415m) programme to reduce sulphur-dioxide emission from its Sudbury nickel-copper smelting operations in Ontario by 60 per cent by 1994, as called for under government acid rain regulations.

The world's largest nickel producer has spent around C\$150m since 1980 on developing techniques and equipment to achieve the reduction. It said completion of the programme would enable it to reduce its smelter labour force to about 7,500 from 8,000, and reduce energy costs.

Emissions will come down from 685,000 tonnes a year to 265,000 tonnes by 1994. The capital cost of equipment will come from Inco's internal resources.

The group has already invested C\$65m in milling pro-

cess improvements, and the remaining C\$429m will go for oxygen flash smelting furnaces, a new sulphuric acid plant and additional equipment.

● Repap Enterprises, Canada's fastest-growing pulp and paper group and one of North America's top three coated paper producers, is negotiating again with the Manitoba Government for acquisition of the Manfor pulp mill and packaging plant at The Pas, Manitoba.

Repap began talks with the Government last autumn, but the takeover depended largely on favourable financing terms. The 20-year-old mill had to be taken over by the province from the original European backers soon after start-up. With the upsurge in pulp prices in 1987-88, however, it has begun to show profits for the first time.

Sparkling Sabic dogged by private sector sceptics

Robin Allen on problems facing Saudi Arabia in its diversification into petrochemicals

Saudi Arabia's petrochemicals business, the flagship of the kingdom's efforts to diversify from crude oil production by developing downstream industries, has reached something of a turning point.

On the one hand, Saudi Arabian Basic Industries Corporation (Sabic), the giant state-controlled combine with a monopoly of production and sales of primary petrochemicals, is putting up a sparkling performance. It is likely to have trebled profits in 1988 from the previous year's record \$E1.08bn (\$295m) and remains on target for further growth.

According to independent analysts, Saudi Arabia's ethane-based industries now account for some 23 per cent of world trade in ethylene products. But on the other hand, according to private sector businessmen and other industry observers, Sabic's successes are disguising the very real problems facing Saudi industry and the private sector's role in it. They risk blinding the Government to the basic aims of its industrial strategy as outlined in the 1986-90 five-year plan, which was to encourage the private sector to invest in secondary and downstream industries drawing feedstock from Sabic.

Most of the country's petrochemical industries came on stream in 1985. Since then the kingdom's advantages of modern efficient plant and cheap energy combined with rising demand and prices in consumer countries have brought Sabic to the forefront of industrial companies. World ethylene prices for example, 20 to 25 US cents per lb last February, rose to 35 cents by September.

Sabic's break-even point is just 16 cents.

The problems the country's planners now have to face involve a mixture of technical, financial and political factors.

● The restricted level of oil output allowed under the Organisation of Petroleum Exporting Countries (Opec) production-sharing agreement, and a consequent lack of associated gas, particularly ethane, as cheap feedstock for both primary and secondary industries.

● The price at which gas feedstock is to be made available to the private sector, and Sabic's role in the pricing structure.

● The kind of incentives to be offered by the Government to the private sector.

The lack of cheap raw materials is probably the single biggest deterrent at present to the emergence of private sector downstream industries. The feedstock for Sabic's industries are ethane and methane. These are obtained mainly from the associated gas that is a natural part of crude oil production.

Most of the available methane goes to Sabic as feedstock, and the end-products — chemical-grade methanol or fertilisers, and most recently MTBE, a lead-free and much-favoured high-octane booster in petrol — are exported. All the available ethane goes to three Sabic companies, Saudi Yanbu Petrochemical Company (Yanpet), Saudi Petrochemical Company (Sadap) and Arabian Petrochemical Company (Petrokemya).

The problem is that under Opec's recent production quota agreement, the kingdom will not be able to pump more than 4.524m barrels a day (b/d) of

crude. As one analyst in the Jubail industrial complex remarked: "If it was able to produce 7m b/d, there would not only be enough gas but the ethane, the most suitable and cheapest feedstock for downstream industries, would be richer."

In the last two years produc-

tion and export sales of Sabic's primary industries have been pushed beyond design capacity, to the great benefit of Sabic shareholders. But it has meant there are now acute shortages of ethane at the current level of crude production.

The shortages have compelled Sabic to find alternative energy sources such as multiple feedstocks, but these are many times more expensive than ethane, and when high Saudi production and transport costs are added, the kingdom

made an invidious task for the Royal Commission for Jubail and Yanbu, the landlord of the industrial cities. Under its secretary-general, Prince Abdullah Bin Faisal Bin Turki Al Saud, a nephew of the King, it has been energetic in trying to lure domestic and foreign companies to invest in the cities.

Some expect Prince Abdullah to retire from the commission early this year to return to the private sector. When he goes, the commission will lose an effective leader. His successor

will be faced with a struggle no less uphill than his.

Private sector businessmen complain that Sabic is too greedy in holding on to manufacturing licences for downstream products such as polypropylene, formaldehyde, and ammonia, which according to government strategy formu-

lated in the 1970s should go to private sector companies.

To further encourage the private sector, it is argued, Sabic should make feedstock available at subsidised, not market, prices. Businessmen say their case is, theoretically at least, supported by the Government. Explicit statements urging the private sector to invest at home have been regularly made by officials since King Fahd raised the issue at a conference of Saudi businessmen in Riyadh in 1985.

Sooner or later," said one Jeddah businessman, "the Government will have to come down in favour of the private sector and find a way to get Sabic to subsidise feedstocks to investors." Only that way will the country benefit from the tremendous value-added savings from manufacturing downstream products rather than simply pumping out petrochemicals from primary industries and continuing to import finished goods.

But that should not preclude the Saudi private sector from participating in those many downstream products where the world's giants such as Exxon — and Sabic — do not compete.

Furthermore, Sabic, which is currently 30 per cent owned by the Saudi public, will become progressively more owned by private shareholders. To act in their, and the country's, best interests, Sabic feels it should be left with its licences to compete in world markets.

But that should not preclude the Saudi private sector from participating in those many downstream products where the world's giants such as Exxon — and Sabic — do not compete.



A facility at Yanbu, one of the kingdom's industrial cities where Sabic produces petrochemicals

RWE confirms big reactor safety costs

By David Goodhart in Bonn

RWE, West Germany's largest electrical utility, has confirmed that it will have to spend several hundred million D-Marks over the next few years on new safety systems for its pressurised water reactor at Biblis, near Frankfurt.

Biblis was recently at the centre of a big public argument about nuclear power when it was revealed that an accident at the plant, which could have led to a core meltdown, had been covered up.

After intensive investigation over the past few weeks it seems likely that Biblis will be switched on again later this month. However, the state nuclear authority is insisting that RWE bears the full cost of changes to the safety systems.

Akzo buys rest of Procolor

AKZO, the Dutch chemicals producer, has taken full control of industrial paint producer Procolor, a leading Spanish paint supplier, by buying a half share held by Uralita, a construction holding company, writes Our Financial Staff.

Akzo has held 50 per cent of Procolor since 1986. It said Procolor had an annual turnover of between F1150m (\$75.5m) and F1200m.

Canadian packaging link

By Maggie Urry

LAWSON MARDON and Margo American Packaging Corporation, two Canadian-based packaging groups, have formed a joint venture company which will specialise in pharmaceutical, cosmetic and tobacco packaging.

The company, called Lawson Margo Packaging, will be based in Quebec and have assets of C\$15.6m (US\$13m). The joint venture is being formed by combining the lithography unit of Lawson Mardon's subsidiary, Lawson Packaging Montreal, and Margo.

Margo serves the North American pharmaceutical and cosmetic markets, while Lawson Mardon's strengths are in tobacco packaging.

This announcement appears as a matter of record only. DECEMBER 1988

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LONDON MARKET STATISTICS

FT-ACTUARIES SHARE INDICES

These indices are the joint compilation of the Financial Times, the Institute of Actuaries and the Faculty of Actuaries.

Table with columns for EQUITY GROUPS & SUB-SECTIONS, Wednesday January 4 1989, and various index values and changes.

Table with columns for FIXED INTEREST, AVERAGE GROSS REDEMPTION YIELDS, and various interest rates and yields.

RISES AND FALLS YESTERDAY

Table showing Rises and Falls for various categories like British Funds, Corporations, etc.

LONDON RECENT ISSUES

Table listing recent issues with columns for Issue Name, Amount, and other details.

FIXED INTEREST STOCKS

Table listing fixed interest stocks with columns for Issue Name, Amount, and other details.

RIGHTS OFFERS

Table listing rights offers with columns for Issue Name, Amount, and other details.

TRADITIONAL OPTIONS

Text providing details about traditional options, including first and last dealings.

LONDON TRADED OPTIONS

Large table showing London Traded Options with columns for Option Name, Calls, and Puts.

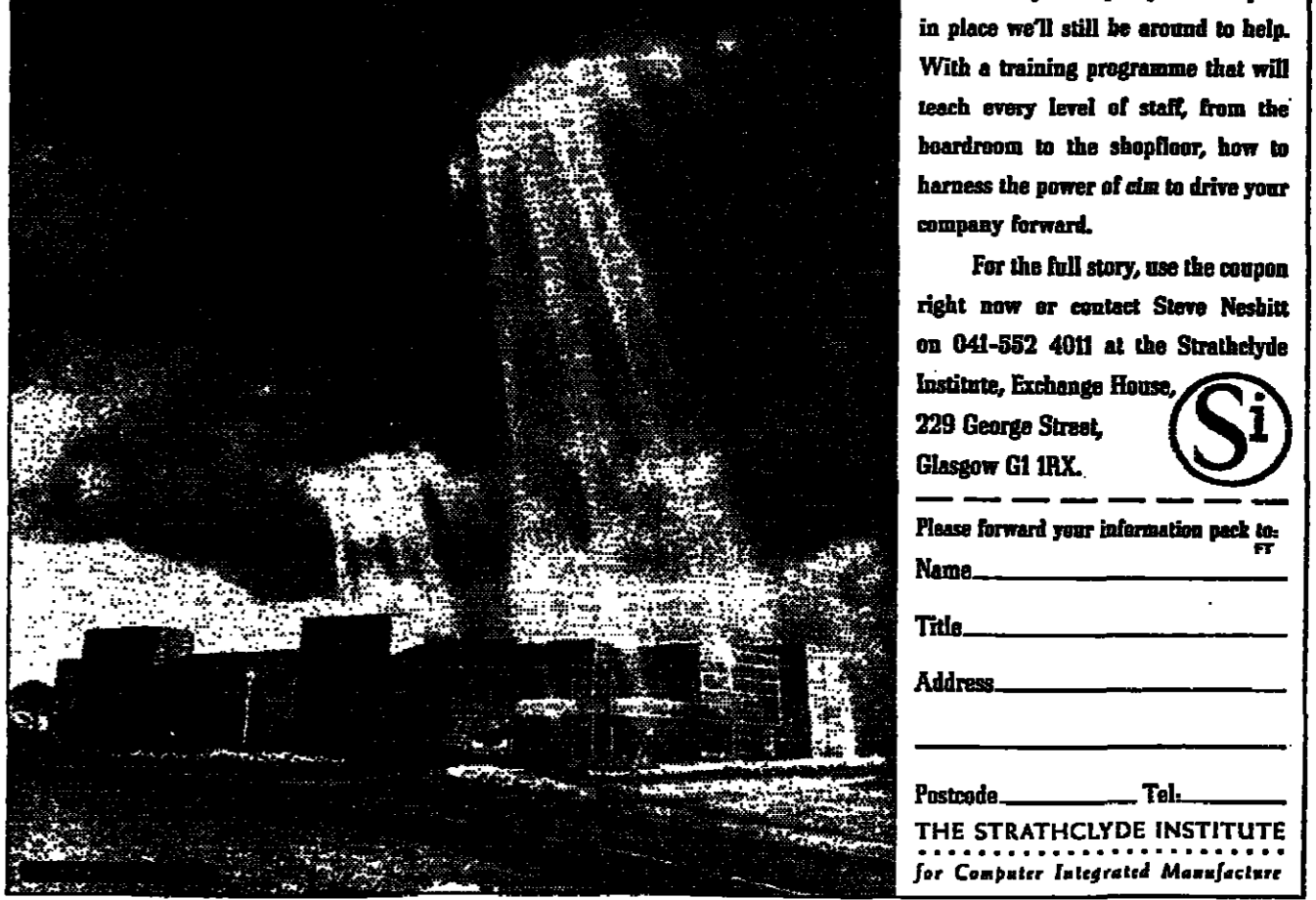
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The only way forward for British industry is computer integrated manufacture (cim for short). To some company directors this will sound like a threat...

UK COMPANY NEWS

Consumer lending for home improvements expected to rise in 1989

FNFC advances 29% to £69m

By Clare Pearson

FIRST NATIONAL Finance Corporation yesterday announced a 29 per cent increase in pre-tax profits to £57.7m in the year to October 31. The company said further growth in consumer lending, the bulk of its business, was foreseeable in 1989.

Mr Richard Langdon, chairman, said he believed the nature of FNFC's business meant it was insulated from the worst effects on demand for consumer credit of the Chancellor of the Exchequer's higher interest rate policy.



Richard Langdon: demand from small businesses buoyant

From its difficult past experience running out, FNFC's tax charge rose nearly 9 per cent to 24 per cent in the last financial year. The tax charge is expected to show a further rise to around 26 per

cent this year. Fully diluted earnings per share came out at 31.1p (27p). The final dividend is lifted by 31 per cent to 8p (7.75p), as part of a policy of making more generous payments. This gives 11.5p (8.76p) for the year.

Nine from ex-Grenfell team to go to Cazenove

By Richard Waters

THE CORE of a team of market-makers in investment trusts, made redundant by Morgan Grenfell shortly before Christmas, has been taken on by Cazenove.

Shares suspended as Tysons negotiates over merger scheme

By Ray Bashford

Tysons, the Liverpool construction group controlled by Mr Sean Donelon, is in the final stage of negotiations for a merger with two of his family companies.

15p a share. The shares were suspended at 54p before his entry. Tysons' pre-tax losses had been mounting steadily before the rescue and for the year to December 31 1987 totalled £275,000, compared with £282,000 in 1986.

Bloomfield raises stake in Benlox to 29.4%

By Andrew Hill

MR PAUL BLOOMFIELD, the property specialist who was appointed a non-executive director of Benlox Holdings three weeks ago, has increased his stake in the engineering and investment company to 29.4 per cent, buying 5.75m shares from Dr Ashraf Marwan, the Egyptian financier.

Ben Priest adds to its leisure marine interests

By Richard Tomkins, Midlands Correspondent

Benjamin Priest Group, West Midlands-based engineering concern, is adding to its leisure marine interests with an agreement to buy Richfield Marine Thrusters of Folke, Dorset, for an undisclosed sum.

Wardle Storeys claims 2.7% of Armstrong

By Clare Pearson

Wardle Storeys, plastic products and security equipment group, said its associate company had picked up further shares in Armstrong Equipment, for which it has made an £22m hostile bid, to bring its stake to about 2.7 per cent.

Institutions await DTI ruling on Blue Arrow

By Philip Coggan

THE BLUE ARROW affair rumbled on yesterday as the City reacted to suggestions that County NatWest and Phillips & Drew could have created an illegal concert party at the time of the employment agency's 267m rights issue in 1987.

In the light of which we will see if any further action is called for. The Pru is believed to own about 3.5 per cent of the employment group.

Cambrian lifts asset value estimates

By Clay Harris

Cambrian and General Securities investment trust last night produced revised estimates of net asset values, even further above the terms on offer from its hostile US bidder, Leucadia National Corporation.

Banner increases its stake in Avdel to 45.1%

By Clay Harris

BANNER INDUSTRIES, the US engineering company, has bought 670,000 shares in Avdel, its erstwhile takeover target.

The market purchases on Tuesday, at prices between 59p and 65 1/2p, increased Banner's stake in the UK fasteners group to 45.1 per cent of ordinary shares or about 43.2 per cent of voting rights. Banner's bid for Avdel lapsed on Friday.

Carless finally recommends bid

By Clay Harris

Directors of Carless, independent oil group, yesterday finally recommended Kelt Energy's successful £268m takeover bid.

Table with 5 columns: Current payment, Date of payment, Corres. pending dividend, Total last year, Total year. Includes First Nat Fin and Hollis Group.

Dividends shown pence per share net except where otherwise stated. *Equivalent after allowing for scrip issue. †On capital increased by rights and/or acquisition issues. ‡US\$1 stock. §Unquoted stock. ¶Third market.

BOARD MEETINGS

Table with 2 columns: Company Name, Date. Lists meetings for various companies like Dornier, Garmen, etc.

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S.G. Warburg Capital B.V.

U.S.\$200,000,000 Floating Rate Notes 2006. unconditionally and irrevocably guaranteed by S.G. Warburg Group plc. MR ROBERT MAXWELL has shifted the ownership of a 29.5 per cent stake in Central & Sheerwood, the engineering group he rescued in 1987, from one private vehicle to another.

Hanson continues US disposal programme. HANSON INDUSTRIES, the diversified industrial conglomerate, has netted about £14.5m (£8m) cash through a further pruning of its interests in the United States.

Ladbroke urges T-Line profits forecast 'without further delay'. LADBROKE GROUP, the diversified international leisure group, yesterday called for Thomson's T-Line to give a profit forecast, in its first shot since making a £162m offer for the industrial holding company.

Maxwell shifts shareholding

MR ROBERT MAXWELL has shifted the ownership of a 29.5 per cent stake in Central & Sheerwood, the engineering group he rescued in 1987, from one private vehicle to another. Headquarter investments and its subsidiaries - companies controlled by Mr Maxwell, who is a director of C&S - have

Magnetic buy. Magnetic Materials Group, Hertfordshire-based magnet manufacturer, has agreed to pay \$4m (£2.24m) in cash for Krysstal, a New Jersey-based company, which makes soft ferrite magnetic materials products, which MMG said would expand its own range.

Granville. GRANVILLE SPONSORED SECURITIES table with columns: High, Low, Company, Price, Change, Yield, % PE.

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FT 30. Jan. 1462/1471 +8. Mar. 1476/1485 +7. FTSE 100. Jan. 1799/1806 +6. Mar. 1815/1825 +5.

Smurfit lifts stake in PCL. JEFFERSON SMURFIT, the largest paper-based packaging company in the world, has increased its stake in PCL Industries, a Canadian plastic packaging, furniture and distribution group, to 29 per cent after buying 700,000 shares in a private placement.

Carless' four executive directors, all except Mr Ian Clubb, chief executive, are expected to remain. Kelt's offer, which has won the backing of more than 78 per cent of shares, was declared fully unconditional on December 28. The 115p cash portion of the Kelt bid closes on January 12.

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UK COMPANY NEWS

Water authority poised for bids

By Andrew Hill

SOUTHERN Water Authority is poised to launch hostile bids next week for up to three private water companies in its region.

Counter-bids for Mid-Sussex, West Kent and Folkestone and District water companies - all of which are subject to agreed offers from French water suppliers - would be made through AIPF Water Fund, Southern's joint venture with Mr Duncan Saville, an Australian investor in the sector.

In the next two days, Southern may raise its stakes in some of the water companies as a declaration of intent. Mr Saville is flying into London on Saturday to discuss the next move, but it is thought that only the timing and number of bids to be launched need to be decided.

The joint venture has 9.7 per cent of Folkestone, 44.8 per cent of West Kent and 32.2 per cent of Mid-Sussex. Bids would have to value the three companies together at more than £26.5m.

However, the authority may decide to launch only one bid before the privatisation of the 10 authorities in the autumn.

Ministers have said they would be unlikely to relax authority funding limits to allow bids. But Southern has financial flexibility because the venture with Mr Saville is already a public limited company, and owns substantial

blocks of water company stock.

The Government would also risk embarrassment if it actively blocked a bid from a British water group, having taken no action while three French suppliers have launched takeovers for 12 of the 29 statutory water companies.

In the longer term, Southern may also bid for Mid-Kent Water Company, the largest company in the area. The authority is apparently less eager to mount a counter-bid for Eastbourne Waterworks Company, despite the fact that the fund has a 35.3 per cent stake, but intends to oppose the offer from SAUR Water Services, a subsidiary of Bouygues, the French construction

and service group.

A High Court ruling before Christmas appeared to open the way for takeover bids by the authorities. The water companies are appealing against the judgment.

SAUR's bids for Mid-Sussex and West Kent close tomorrow and Monday respectively, and the bid for Folkestone from Compagnie Générale des Eaux closes next Thursday.

Southern hopes the offers will be extended. This has happened in the north-east of England, where institutional investors have proved reluctant to commit themselves to recommended offers from Lyonnaise des Eaux for two water companies. Those bids close next Wednesday.

Rexham arm sold by Bowater for over £4.7m

By Maggie Urry

BOWATER INDUSTRIES has agreed to sell the packaging machinery business of Rexham Corporation, the US group acquired for £136m late in 1987. The business being sold does not fit in with Bowater's core activities of packaging and industrial products.

The Rexham machinery company is to be sold to Klockner Packaging of Virginia, for a price exceeding its book value of \$8.5m (£4.7m). Its sales totalled \$14m in 1988.

Bowater has been selling a number of its peripheral businesses in recent weeks as part of the process of concentrating on core businesses and improving returns instituted by the management team which arrived in the spring of 1987.

FSA causes industrial life sales to fall 24% to £24.6m at Pearl

By Nick Bunker

PEARL GROUP, home service life insurer, saw its sales of industrial life assurance policies drop 24 per cent to £24.6m last year. This demonstrates the way in which the Financial Services Act has hit sales of industrial life, at one time the staple product of companies like Pearl and Prudential Corporation.

Industrial life assurance, in which premiums are collected door-to-door from customers' homes by insurance agents, has this year turned out to be a victim of the new regulations governing life companies' marketing practices.

The reason is that the new regulations explicitly require insurance salesmen to offer customers the best product in their company's range, making many of them reluctant to offer industrial life policies because the high costs of collecting the premiums cut the proportion of premiums available for investment.

Instead, Pearl found that its new business from ordinary with-profits policies rose 36 per cent to £14.4m, including an 18 per cent increase to £14.4m in low-cost endowments.

Pearl said that sales of new annual premium pensions plans had been "particularly successful" with new business premiums of £15m. There is an extra £3m due in rebates and payments due from the Department of Social Security as incentives for customers to contract out of the State Earnings Related Pensions Scheme.

Overall, though, Pearl's new life assurance and pensions premiums dropped 49 per cent to £74.8m, mainly because of an expected fall in sales of single premium unit-linked policies, a hybrid of life assurance and unit trusts, owing to the weak stock market.

© Sun Alliance, composite insurer, increased its pensions premiums by 65 per cent to £217m in 1988, reflecting the boom in business following the July 1 introduction of new-style personal pensions by the industry.

The group raised its total new life assurance premiums in the UK by 36 per cent to £268m, including a 45 per cent jump in new single premium business to £274m. Overseas, total new life premiums fell from £51m to £58m.

Sun Alliance said that in spite of the downturn in the house purchase market in the last three months of the year, its mortgage-related products sold well with new annual premiums of more than £36m.

Hollas improves 25% to £1.19m at interim stage

THE HOLLAS Group, fabric and garment manufacturer and distributor, reported a 25 per cent increase in pre-tax profits in the six months to September 30 1988. The taxable result of £1.19m, against £953,000 last year, was struck on turnover 38 per cent ahead from £15.37m to £20.88m.

Interest payable rose to £284,000 (£291,000) and after tax of £392,000 (£286,000), earnings

per 5p share worked through at 2.6p (2.3p). The interim dividend is raised to 1.5p (1.4p).

The company said it believed the garment distribution division would pull even further away from its rivals, although contractors within the UK textile industry had affected the company's own specialist yarn activities. Alternative outlets had been secured to ensure continuing growth.

Metal Closures adds to pre-press services side

By Andrew Hill

METAL CLOSURES Group, packaging and printing company, has added to its pre-press services arm - preparing photographs for reproduction in magazines and on posters - with the purchase of Bentley Photo-Litho for £900,000 in cash and unsecured loan notes.

MCG said yesterday it hoped to continue building up the pre-press operation. The group's three other divisions make bottle tops, plastic packaging, and packaging systems.

The group is paying £450,000 in cash and issuing Bentley shareholders with £450,000 in 8.25 per cent unsecured loan notes.

In the year to December 31,

1987, Bentley made £158,688 before tax. The vendors have guaranteed net tangible assets at the end of 1988 of not less than £500,656, before allowing for 1988 corporation tax.

Bentley is based in the West Midlands and serves the advertising, packaging, printing, fine art and newspaper industries. It has been supplying Metal Closures for 25 years.

In May, MCG bought three related pre-press companies for £3.44m in cash. These were added to MCG's Hull-based graphic reproduction company which had grown organically from a small in-house unit serving the group's flexible packaging operation.

Smiths £3.5m acquisition

By Fiona Thompson

Smiths Industries, the aerospace, medical systems and industrial products group, has purchased Avon Medicals from the Smith & Nephew Group for £3.5m in cash.

Avon is a leading UK supplier of disposable dialysis and intravenous devices used in critical care, and epidural procedure packs. Smiths Industries said yesterday that its addition would strengthen its medical systems group.

More than 200 people are employed by Avon, which is based in Redditch, Worcestershire, and has annual sales of about £5m. Its product range is sold directly in the UK to the National Health Service and through independent distributors in overseas markets.

"Avon fits neatly alongside our existing single-use product companies, Portex and Concord Laboratories, and broadens the total range of critical care products we can offer to hospitals," said Mr George Kennedy, chairman of Smiths.

In 1988, Smiths reported turnover of £103.1m in its medical services group. Group turnover was £566.4m.

A&M Group changes year end

A&M Group, film set and furniture supplier, is to extend the end of its current financial year from January 31 to March 31.

On Tuesday, A&M announced the sale of its 51 per cent stake in videotape duplicator Harlequin to Rex Williams Leisure.

Harvey & Thompson purchase approved

By Clay Harris

SHAREHOLDERS in Harvey & Thompson, the pawnbroking and debt collection group, yesterday approved the acquisition of Anchor Confirming and Finance, a company due to begin operation this month as a trade finance house.

All payments are deferred. Harvey & Thompson is to pay up to £5m in convertible preference shares depending on profits in the 4 1/2 years to June 30 1993.

Before the deal was approved yesterday, Harvey & Thompson's legal advisers read a statement which made clear that the company being acquired "never has traded and has no connection whatsoever with any company that has traded."

This reflected a current legal action by Anchor Trade Finance (UK) and Anchor Trade Finance (UK) (1987), two existing confirming houses

which have no corporate connection to the company being bought, against two of their former directors and Harvey & Thompson.

All five London employees of the first two Anchor companies have resigned to join the new concern, which took the Anchor name one day before Harvey & Thompson announced its purchase on December 9.

The division will soon be

called Harvey & Thompson Trade Finance, as the new owner had always intended.

On December 20, in an interim injunction until trial, a High Court judge ordered Mr Maurice Schwartz and Mr Michael Leslie Sims, the two ex-directors, not to pass off the business of the new company as having any connection with their previous employer.

Clayhithe buys Keep holding

By Philip Coggan

CLAYHITHE investment group, has acquired 800,000 redeemable preference shares in Keep, a private company which imports and distributes household, industrial and children's textiles.

The preference shares pay a 10 per cent dividend on their

par value of £1. In addition, Clayhithe has an option to buy up to 2.5 per cent of Keep's ordinary shares before October 1993.

Keep, formed via a management buy-out from Guinness Mahon Development Capital, operates from a substantial

freehold site in King's Cross, London. Mr John Heywood, executive director of Clayhithe, said its expertise would be used to help Keep "develop a very interesting site."

Clayhithe made a reverse takeover of Betec, an engineering group, in 1987.

BUILDING SOCIETIES

The Financial Times proposes to publish a Survey on the above on
11th February 1989

For a full editorial synopsis and advertisement details, please contact:
Tim Davis
on 01-248-8000 ext 4181
or write to him at:
Bracken House, 10 Cannon Street
London EC4A 3DF.

FINANCIAL TIMES

HAPPY NEW YEAR TO THE 21 LEADING COMPANIES WE SOLD DOWN THE RIVER IN 1988

BRITISH & COMMONWEALTH HOLDINGS PLC • THE BERNERD FOUNDATION & CHELSFIELD PLC • IBM UNITED KINGDOM LIMITED • PEARSON PLC • 3I GROUP PLC • YVES SAINT LAURENT
BANQUE NATIONALE DE PARIS PLC
ELF AQUITAINE UK
AUSTRIAN AIRLINES
AIR FRANCE
ENGLISH ESTATES
BARON PHILIPPE DE ROTHSCHILD UK
CHRISTIE'S FINE ART AUCTIONEERS LTD
MAXWELL COMMUNICATION CORPORATION PLC
CREDITANSTALT-BANKVEREIN
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GRAND METROPOLITAN PLC
TELEMEDIA
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THE SOUTH BANK CENTRE
PATRON: HER MAJESTY THE QUEEN

COMMODITIES AND AGRICULTURE

Sucre et Denrees details Ivory Coast cocoa deal

By George Graham in Paris THE SALE of 400,000 tonnes of cocoa by the Ivory Coast to Sucre et Denrees, the French commodities trading house, will be financed by Sueden and its banks, not by the French Government.

coming months. Sucre et Denrees will pay for this cocoa immediately, but will not take delivery for two years. The cost of storage will therefore be borne by the seller. Ivory Coast's Caisse de Stabilisation et de Soutien des Prix des Produits Agricoles (Calstab), officials said.

The French company said the deal would reinforce its relationship with the Ivory Coast Government and also strengthen its position as a major player in the cocoa trade.

Upsurge continues in copper and zinc

By Kenneth Gooding, Mining Correspondent METALS PRICES continued to perform strongly yesterday as zinc and copper set records on the London Metal Exchange.

MacGregor's New Year warning

By Bridget Bloom, Agriculture Correspondent

MANY BRITISH farmers will need to earn more of their total income from non-farming sources if they are to survive over the next few years, Mr John MacGregor, Minister of Agriculture, told the Oxford farming conference yesterday.

Mr MacGregor made much of the opportunities for many farmers to broaden their sources of income and stay on the land. Already nearly half of British farmers' income came from non-farming sources like investment or other businesses and that, too, was a trend which would continue, he said.

Rubber pact plans clearance

By Wong Sulong in Kuala Lumpur

THE INTERNATIONAL Natural Rubber Organisation hopes to dispose of its remaining 25,000 tonnes of rubber by the end of March, Mr Aldo Hofmeister, the buffer stock manager said yesterday.

February. Rubber trees in Southeast Asia shed their leaves during wintering, and latex production normally falls by between 30 and 50 per cent during the wintering months.

operation before the new Inro council meets in mid-March. Meanwhile Malaysian rubber glove manufacturers have reported that there have been widespread contract defaults by American importers, who had made their orders early last year when the AIDS scare caused a scramble for gloves, which pushed the price of latex to an all-time high.

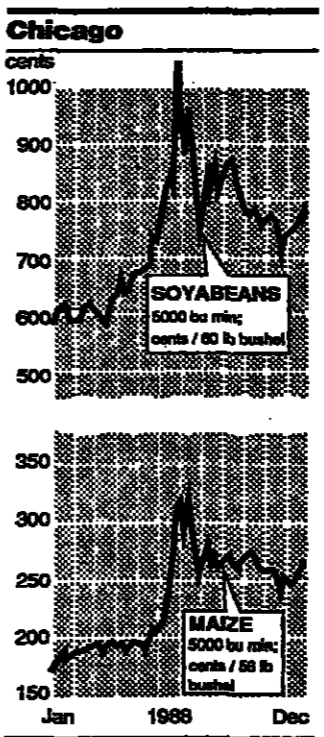
Stainless steel

Meanwhile, in a special report on the stainless steel industry, the London Metal Exchange says that demand for the metal from the stainless steel industry should remain at record levels at least until the middle of this year.

Chicago traders in buoyant mood

Deborah Hargreaves on the revival in the city's agricultural futures

IN CHICAGO 1988 will be remembered as the year in which new life was breathed into the city's moribund agricultural futures markets. As the Midwest was scorched by the worst drought this century, grain futures trading exploded into frenetic activity and prices climbed to the highest levels in 15 years.



While the end of the year is a traditionally quiet time for commodity markets, Chicago traders are closely watching other crops around the world in anticipation of a continued strong grain market in 1989.

left extremely low by last year's drought. The soybean stockpile is at an historical low of 126m bushels and maize supplies, although healthier, have sunk to the lowest level in five years and could be further reduced in a strong export market.

WEEKLY METALS PRICES

Table of weekly metals prices including Aluminum, Copper, Lead, Nickel, Tin, Zinc, and various other metals with their respective prices and changes.

WORLD COMMODITIES PRICES

LONDON MARKETS

COFFEE prices were dragged higher in morning trading after the overnight strength of the New York market, which was being driven by a speculative rally prompted by concern about possible supply tightness.

Table of London market prices for commodities like Cocoa, Coffee, and various oils.

Table of London Metal Exchange prices for metals like Aluminum, Copper, Lead, Nickel, Tin, Zinc, and Silver.

Table of London Bullion Market prices for Gold, Silver, and Platinum.

Table of New York market prices for Gold, Silver, and Platinum.

Table of various commodity prices including Soyabean, Cotton, and Wheat.

Table of various commodity prices including Live Cattle, Live Hogs, and Pork Bellies.

SPOT MARKETS

Table of spot market prices for various commodities like Crude oil, Gas oil, and various metals.

Table of various commodity prices including Soyabean, Cotton, and Wheat.

Table of various commodity prices including Live Cattle, Live Hogs, and Pork Bellies.

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WORLD The general market view is that Australian wool prices will rise strongly when sales are resumed next week, following the pre-Christmas trend and many think there will be appreciation with Japan a more active buyer. This bullish approach is not matched by activity on the Bradford market, where, in most other countries in Western Europe, textiles are passing through a difficult trading spell, with high interest rates curbing activity and often unhelpful. Wool prices are already considered high and resistance is strong. Bradford prices for tops have a protective element with 64 super merino quoted at 64p per kg, and 88 super crossbreeds at 62p.

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Advertisement for NORTH EAST LANCASHIRE Financial Times, featuring Philip Dodson and contact information.

FT UNIT TRUST INFORMATION SERVICE

Current Unit Trust Prices are available on FT Cityline. To obtain your free Unit Trust Code Booklet ring the FT Cityline help desk on 01-225-2123

AUTHORISED UNIT TRUSTS

Table listing various unit trusts such as Abbey Unit Trust, Abbey Fund, Abbey Growth, etc., with columns for name, manager, and price.

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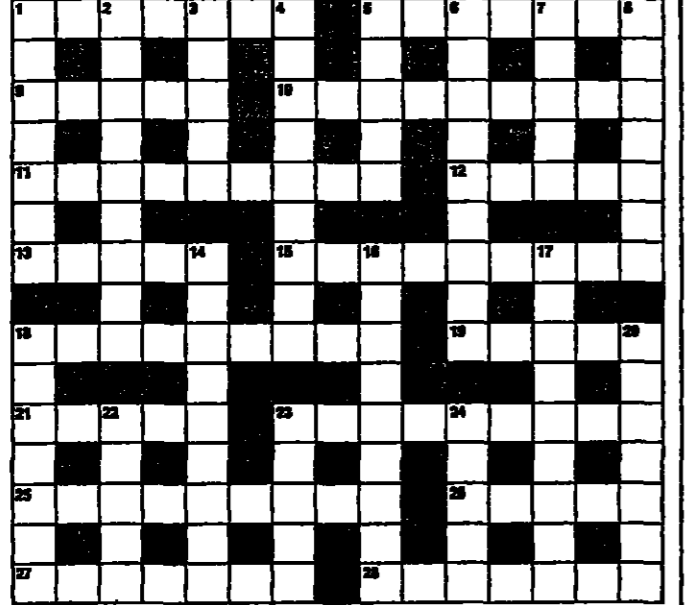
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CROSSWORD

No.6,826 Set by FRESKA



- ACROSS
1 Break rule and wash? (7)
5 Make great little pictures? (7)
9 Drain repaired at lowest point (5)
10 Fishes, head to tail, following on time - or coming late? (9)
11 Puts hat back to front: makes an entrance (9)
12 Telecom management gives reader pause (5)
13 Water starting to ooze round brush (5)
15 Bachelor - extremely obnoxious, in truth; or is that saying too much? (9)
18 Coat put on by copper standing in the open (9)
19 Trustee piano will be found hidden among garden tools (5)
21 A couple to support (5)
22 It was improvised by musicians about the middle (5)
23 Building material used, for example, in silver fireplace (9)
26 Drained of colour like an egg-producer (5)
27 Epic poem? Yes, Syd, of course, starts off with it the wrong way! (7)
28 Sound American currency of old (7)
DOWN
1 Medicine fashionable in outlandish cuts (7)
2 Clothing normally hidden from view beneath river (9)
3 The girl from Dartford or Islington (5)

Answers to crossword puzzle clues.

GUIDE TO UNIT TRUST PRICING
This section explains how unit trust prices are calculated and how to use the FT Cityline service.

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Handwritten text at the top center of the page, possibly a signature or date.

FT UNIT TRUST INFORMATION SERVICE

Current Unit Trust Prices are available on FT Cityline. To obtain your free Unit Trust Code Booklet ring the FT Cityline help desk on 01-925-2128

Main table containing unit trust information, including columns for company name, unit price, and other financial data. The table is organized into sections such as 'INSURANCES' and 'OTHER UK UNIT TRUSTS'.

INSURANCES

OTHER UK UNIT TRUSTS

FT UNIT TRUST INFORMATION SERVICE

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Main table containing unit trust information, organized into columns for various categories like 'National Mutual Life', 'Scottish Widows', 'Sun Life of Canada', etc. Each entry includes the name of the trust, its manager, and current unit prices.

ION AUTHORISED

Table listing ION authorised unit trusts, including names like 'Allied Overseas International Fund' and 'Asset Global Funds Ltd'.

BERMUDA AUTHORISED

Table listing Bermuda authorised unit trusts, including names like 'Bermuda Investment Services Ltd'.

OFFSHORE INSURANCES

Table listing offshore insurance providers and their services.

JERSEY AUTHORISED

Table listing Jersey authorised unit trusts, including names like 'Capital House Fund Mgrs' and 'J.P. Morgan & Co'.

MANAGEMENT SERVICES

Table listing management services providers, including names like 'David M. Adams' and 'The Aberdeen Group'.

OFFSHORE AND OVERSEAS

Table listing offshore and overseas unit trusts, including names like 'Guernsey Authorised' and 'The Jersey Trust Co'.

Handwritten text at the bottom of the page: 'مركز الاستثمارات'

FT UNIT TRUST INFORMATION SERVICE

Main table for FT Unit Trust Information Service, listing various unit trusts with columns for name, price, and other financial metrics.

LONDON SHARE SERVICE

Table for London Share Service, including sections for British Funds, Foreign Bonds & Rails, and American Stocks, with columns for stock names, prices, and yields.

OTHER OFFSHORE FUNDS

Table for Other Offshore Funds, listing various offshore investment funds with their respective details.

Money Market Trust Funds

Table for Money Market Trust Funds, listing various money market funds and their performance metrics.

UNIT TRUST NOTES: Please see page 28 for details on unit trusts, including information on how to invest and the risks involved.

LONDON SHARE SERVICE

Latest Share Prices are available on FT Cityline. To obtain your free Share Code Booklet ring the FT Cityline help desk on 01-925-2128

AMERICANS - Contd. Table with columns for Stock, Price, and other financial data.

CANADIANS. Table with columns for Stock, Price, and other financial data.

BANKS, HP & LEASING. Table with columns for Stock, Price, and other financial data.

Hire Purchase, Leasing, etc. Table with columns for Stock, Price, and other financial data.

BEERS, WINES & SPIRITS. Table with columns for Stock, Price, and other financial data.

BUILDING, TIMBER, ROADS. Table with columns for Stock, Price, and other financial data.

BUILDING, TIMBER, ROADS Contd. Table with columns for Stock, Price, and other financial data.

CHEMICALS, PLASTICS. Table with columns for Stock, Price, and other financial data.

DRAPERY AND STORES. Table with columns for Stock, Price, and other financial data.

BUILDING, TIMBER, ROADS. Table with columns for Stock, Price, and other financial data.

ENGINEERING. Table with columns for Stock, Price, and other financial data.

ELECTRICALS. Table with columns for Stock, Price, and other financial data.

ENGINEERING - Contd. Table with columns for Stock, Price, and other financial data.

FOOD, GROCERIES, ETC. Table with columns for Stock, Price, and other financial data.

HOTELS AND CATERERS. Table with columns for Stock, Price, and other financial data.

INDUSTRIALS (Misc.) Table with columns for Stock, Price, and other financial data.

INDUSTRIALS (Misc.) - Contd. Table with columns for Stock, Price, and other financial data.

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LEISURE. Table with columns for Stock, Price, and other financial data.

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LONDON SHARE SERVICE

Latest Share Prices are available on FT Cityline. To obtain your free Share Code Booklet ring the FT Cityline help desk on 01-625-2128

LEISURE - Contd. Table listing various leisure companies and their share prices.

PROPERTY. Table listing various property-related companies and their share prices.

TEXTILES - Contd. Table listing various textile companies and their share prices.

TRUSTS, FINANCE, LAND - Contd. Table listing various trusts, finance, and land companies.

OIL AND GAS - Contd. Table listing various oil and gas companies.

MINES - Contd. Table listing various mining companies.

MOTORS, AIRCRAFT TRADES. Table listing various motor and aircraft trade companies.

PROPERTY. Table listing various property-related companies.

TRUSTS, FINANCE, LAND. Table listing various trusts, finance, and land companies.

TRUSTS, FINANCE, LAND. Table listing various trusts, finance, and land companies.

PLANTATIONS. Table listing various plantation companies.

THIRD MARKET. Table listing various third market companies.

Commercial Vehicles. Table listing various commercial vehicle companies.

PROPERTY. Table listing various property-related companies.

TRUSTS, FINANCE, LAND. Table listing various trusts, finance, and land companies.

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PLANTATIONS. Table listing various plantation companies.

THIRD MARKET. Table listing various third market companies.

Garages and Distributors. Table listing various garage and distributor companies.

PROPERTY. Table listing various property-related companies.

TRUSTS, FINANCE, LAND. Table listing various trusts, finance, and land companies.

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PLANTATIONS. Table listing various plantation companies.

THIRD MARKET. Table listing various third market companies.

NEWSPAPERS, PUBLISHERS. Table listing various newspaper and publisher companies.

PROPERTY. Table listing various property-related companies.

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PAPER, PRINTING, ADVERTISING. Table listing various paper, printing, and advertising companies.

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THIRD MARKET. Table listing various third market companies.

NOTES. A detailed section containing various financial notes, disclosures, and company-specific information.

REGIONAL & IRISH STOCKS. Table listing regional and Irish stocks with their respective prices.

TRADITIONAL OPTIONS. Table listing traditional options with their respective prices.

Property. Table listing various property-related companies and their share prices.

Mines. Table listing various mining companies and their share prices.

CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Clash with Libya boosts dollar

SPECULATION ABOUT higher US interest rates, and rising tension between the US and Libya, pushed the dollar up to its highest level since early November yesterday.

As trading volumes on the foreign exchanges picked up after the Christmas and New Year holidays, demand for the dollar increased.

The market was already in the mood to buy dollars when the news broke during the European morning that US carrier borne aircraft had shot down two Libyan jet fighters over the Mediterranean.

FINANCIAL FUTURES

Gilt prices depressed

A FALL in gilt futures reflected the sombre mood in the Life long gilt sector yesterday. Early trading had suggested that Tuesday's success in holding above support at 95-00 could be built upon, after the contract edged up from an opening level of 95-07, to touch a high of 95-11.

However, sentiment was soon reversed in the afternoon. The contract broke through support levels to finish at 94-50, down from 95-05 on Tuesday. Worries about consumer spending in December - due for release on January 16 - undermined sentiment, while feelings on the trading floor were not helped by the withdrawal of another market maker in gilts.

contrast, confounded most expectations to finish firmer on the day. The March contract opened at 86.97 and had been expected to test support at 88.88, on fears of higher base rates. However, sterling's early improvement exerted pressure on bear positions, and the resulting squeeze saw values pushed up to a high of 87-09, before finishing at 87-01, up from 86.95.

EMS EUROPEAN CURRENCY UNIT RATES

Table with columns: Country, Unit, Rate, % change, % change adjusted, Divergence. Includes Germany, France, Italy, etc.

STERLING INDEX

Table with columns: Date, Index, Previous. Shows index values for Jan 4 and 5.

CURRENCY RATES

Table with columns: Currency, Rate, % change. Includes Sterling, Swiss Franc, etc.

EURO-CURRENCY INTEREST RATES

Table with columns: Currency, Term, Rate, % change. Includes Sterling, Swiss Franc, etc.

EXCHANGE CROSS RATES

Table with columns: Currency, Rate, % change. Includes £/\$, £/DM, etc.

£ IN NEW YORK

Table with columns: Date, Rate, Previous. Shows £/\$ exchange rate.

POUND SPOT-FORWARD AGAINST THE POUND

Table with columns: Date, Spot, Forward, % change. Shows pound rates.

DOLLAR SPOT-FORWARD AGAINST THE DOLLAR

Table with columns: Date, Spot, Forward, % change. Shows dollar rates.

EURO CURRENCY UNIT RATES

Table with columns: Country, Unit, Rate, % change. Includes Germany, France, etc.

EXCHANGE CROSS RATES

Table with columns: Currency, Rate, % change. Includes £/\$, £/DM, etc.

MONEY MARKETS

London rates lower

UK INTEREST rates were slightly lower yesterday, helped by sterling's steady to firmer tone. However, most traders see the extent of any decline in rates as limited.

FT LONDON INTERBANK FIXING

Table with columns: Rate, % change. Shows interbank fixing rates.

MONEY RATES

Table with columns: Rate, % change. Shows money market rates.

LONDON MONEY RATES

Table with columns: Rate, % change. Shows London money rates.

NEW YORK

Table with columns: Rate, % change. Shows New York market rates.

EUROPEAN OPTIONS EXCHANGE

Large table with columns: Series, Vol, Last, etc. Lists various European options and their prices.

BASE LENDING RATES

Table with columns: Bank, Rate, % change. Lists base lending rates for various banks.

BUSINESS LAW

Shareholders and leverage

By Leo Herzel and Richard W. Shepro

THE recent RJR-Nabisco takeover illustrates one of the key points about leveraged buyouts (LBOs): US legal rules and competition from other bidders make it very hard for managements to hand themselves too rich a deal at the expense of shareholders.

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MONEY RATES

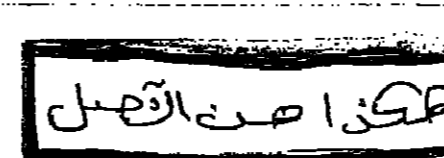
Table with columns: Rate, % change. Shows money market rates.

LONDON MONEY RATES

Table with columns: Rate, % change. Shows London money rates.

NEW YORK

Table with columns: Rate, % change. Shows New York market rates.



WORLD STOCK MARKETS

WORLD STOCK MARKETS

Table of stock market data for various countries including Australia, Canada, France, Germany, Italy, Japan, and the UK. Columns include country, stock name, price, and change.

Table of stock market data for various countries including Australia, Canada, France, Germany, Italy, Japan, and the UK. Columns include country, stock name, price, and change.

Table of stock market data for Canada, listing various Canadian stocks and their prices.

Table of stock market data for various countries including Australia, Canada, France, Germany, Italy, Japan, and the UK. Columns include country, stock name, price, and change.

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NOTES: Prices on the page are as quoted on the individual exchanges and are not traded prices. All prices are in local currency unless otherwise stated. Exchanges are as follows: A - Australia; C - Canada; F - France; G - Germany; I - Italy; J - Japan; S - Singapore; U.K. - United Kingdom.

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NEW YORK STOCK EXCHANGE COMPOSITE PRICES

3pm prices January 4

Main table containing stock prices for various companies including IBM, GE, and others. Columns include company name, price, and volume.



Continued on Page 35

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NYSE COMPOSITE PRICES

OVER-THE-COUNTER

Nasdaq national market, 3pm prices January 4

Main table of NYSE Composite Prices, listing various stocks with columns for 12 Month High/Low, Div. Yld., and Close Price.

Main table of Over-the-Counter prices, listing various stocks with columns for 12 Month High/Low, Div. Yld., and Close Price.

Small text block providing additional information or notes related to the stock prices.

AMEX COMPOSITE PRICES

Table of AMEX Composite Prices, listing various stocks with columns for 12 Month High/Low, Div. Yld., and Close Price.

Table of AMEX Composite Prices (continued), listing various stocks with columns for 12 Month High/Low, Div. Yld., and Close Price.

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AMERICA

Dow advances modestly as dollar rebounds

Wall Street

NEWS that the US had shot down two Libyan fighter planes over the Mediterranean bolstered the dollar and encouraged a small rally in equities yesterday, writes James Mackenzie in New York.

year's first trading day had been a factor behind falls in both stocks and bonds, yesterday's dollar bounce appeared to encourage a recovery.

However, the rallies in both stocks and bonds were fairly modest and lacked conviction. Bonds stood only around 1/2 point higher at mid-session as concern about a further round of tightening by the US Federal Reserve limited any gains on the back of a stronger dollar.

Also of great importance to markets this week is the pattern of Fed money market operations and the behaviour of the Fed funds rate. Markets are anxious to see where the rate settles and therefore get a reading on Fed policy.

Among featured individual stocks yesterday was Federal Express, which jumped 92 to 82 3/4 on news that United Parcel Service of America, one of its main competitors, is seeking higher rates for several of its air freight services.

EUROPE

US-Libyan confrontation sparks brief upset

THE US-Libyan clash over the Mediterranean sent a tremor through European bourses yesterday, but the underlying tone remained firm, writes Our Markets Staff.

order before ending DM18 higher at DM760 and then picking up to about DM770 again after hours. BMW added DM10 to DM642.

stake in Groupe de la Cité, the publisher mooted as a possible white knight for British publisher William Collins. Groupe de la Cité added FF110 to FF3410 and its major shareholder Générale Occidentale rose FF7 to FF624.

The general index was off 2.68 at 373.36, with only construction and cement stocks holding out against the trend on good building prospects.

Europe overreacted a little, said one London trader. "What they tend to forget is that the Americans like a bit of aggression sometimes."

There were few stories to stimulate demand and volumes were estimated to have fallen from Tuesday's FF1.9bn. The CAC General index was off 0.5 at 417.9 and the OMF 50 index added 4.57 to 440.82.

ZURICH attempted to build on Tuesday's gains but ran out of steam, affected in part by late concern over the Libyan bombing. The Credit Suisse index eased 0.2 to 531.4.

The general index was off 2.68 at 373.36, with only construction and cement stocks holding out against the trend on good building prospects.

ASIA PACIFIC

Nikkei hits record despite caution

Tokyo

TRADING in Japanese equities began 1989 on an auspicious note as investors greeted the new year with a round of broad-based buying that pushed the Nikkei average to yet another record high, writes Michio Nakamoto in Tokyo.

overnight fall on Wall Street, uncertainty about oil prices and concern about the Emperor's deteriorating condition.

shifting away from land redevelopment to the skies led to a rise in air transport companies, particularly Japan Air Lines which gained ¥900 to ¥16,700.

on Tuesday, at HK\$1.22bn in value against HK\$838m.

The Nikkei average finished the half-day trading session up 84.66 at a peak of 30,243.66. Volume, however, was low at 403m, compared with the 452m traded for the half-day closing session on December 28.

A possible reduction in the nominal value of shares of electric power companies made them look relatively cheap.

THE BUOYANT tone continued in Hong Kong yesterday, but Australia and Singapore failed to join in the new year optimism.

SINGAPORE followed the overnight direction of Wall Street rather than that of Tokyo, and ended lower again, although volumes improved markedly.

FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries

Table with columns for National and Regional Markets, Tuesday January 3 1989, Monday January 2 1989, and Dollar Index. Rows include Australia, Austria, Belgium, Canada, Denmark, Finland, France, Germany, Hong Kong, Ireland, Italy, Japan, Malaysia, Mexico, Netherlands, New Zealand, Norway, Singapore, South Africa, Spain, Sweden, Switzerland, United Kingdom, USA, Europe, Nordic, Pacific Basin, Euro-Pacific, North America, Europe Ex UK, Pacific Ex Japan, World Ex US, World Ex UK, World Ex SA, World Ex Japan, and The World Index.

Treasure hunt continues in the emerging markets

Jacqueline Moore examines the explorer's options

INVESTORS with the pioneering spirit will this year be found exploring Central and South America, the Far East and the less well-known stock markets of Europe in the hope of unearthing 1989's best performers.

sector is excellent value at a total capitalisation less than that of RJR Nabisco.

investors' money was tied up in property speculation, says one analyst, who predicts this is coming to an end.

Those without a stake will be forced to take some action

grappled with its economic problems and has reformed itself into a 'proper' company.

More over, overseas investors such as Mr Carlo De Benedetti, the Italian financier, are beginning to put Portugal higher up their shopping lists, according to Baring Securities.

There is always the chance of making quick money in emerging markets, but most investors look for a long-term return over a few years.

Of the markets covered by the FT-Actuaries World Indices, Mexico was the world's second best performer last year, gaining 83.5 per cent in local currency terms.

Elsewhere in Europe, this could be a vital year for Greece, which is facing a general election. Inflation is still rising, interest rates are very high and bonds are tax-free.

Putting money into exciting locations such as Sao Paulo in Brazil may seem like the act of a romantic but, according to the International Finance Corporation (IFC) Emerging Markets Indices, Brazil rose 69.4 per cent in dollar terms between the end of December 1987 and November last year.

If the more nervous investor needs a historical precedent, however, the area to turn to would be Asia - the traditional home of the emerging market. Japan itself was once emerging and Hong Kong is among the most recent markets to attain maturity.

South Korea, which gained 72.4 per cent in dollar terms in the year to last November, according to the IFC indices.

Volvo B free shares added SKr5 to SKr375 but in London the shares traded up to SKr378, with a shortage of stock in Sweden brought for the greater activity and higher price.

South Korea's market capitalisation has now reached \$90bn, exceeding that of Hong Kong, says Baring Securities, which predicts it could double to \$180bn this year.

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STOCKHOLM overcame early losses to end slightly higher in this turnover worth SKr220m, with the Allshare index up 5.9 at 990.7.

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MILAN had a nervous start following Wall Street's fall on Tuesday but then made small gains. The Comit index closed just below the psychological 600 level at 599.51, a rise of 1.24, with volume said to be similar to or below Tuesday's 1.140bn.

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SOUTH AFRICA

THIN trading in Johannesburg yesterday led gold shares narrowly mixed and the overall market steady. Vaa Keels picked up R2 to R263.

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MORGAN GRENFELL THE SUNDAY TELEGRAPH Smaller Unit Trust Group of the Year. For introducing index funds, the most useful innovation of 1988, to the small investor we name Morgan Grenfell as our smaller unit trust group of the year. U.K. Equity Index Tracker, European Growth, U.S. Equity Index Tracker, International Growth, American Growth, U.K. Equity Income. CALLFREE 0800 282465. UNIT TRUSTS